

THE OHIO UNIVERSITY BOARD OF TRUSTEES  
MINUTES OF NOVEMBER 18, 1995, MEETING

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# MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF OHIO UNIVERSITY

## FOCUS SESSIONS

Prior to the start of the focus sessions, Chairman Paul Leonard announced the matter of student legal services will continue to be reviewed and will be resolved at the Board of Trustees' February 16 and 17, 1996, meetings.

### Ohio University, Athens Campus Friday, November 17, 1995

#### Morning Session

Ohio University College of Osteopathic Medicine  
Barbara Ross-Lee, D.O., Dean  
Douglas D. Mann, Coordinator, Instructional Development

Materials presented by the sessions' participants are included with the official minutes. Only summary references are, therefore, given herein. Mr. Mann described the college's distance learning technology. He outlined the goals of the system and described in detail the CORE network that connects all CORE locations and Ohio O.N.E. (Osteopathic Network of Excellence) and the video conferencing features and services it offers.

Dean Ross-Lee, D.O., reviewed the college's emerging curriculum (CORE) and delivery sites and described how these are meeting and interfering with on-going health care reform and the managed care environment. The dean included in her presentation information on the AOA's certificate program in health policy, the college's enrollment profile for the years 1992-1995, and how the college intends to meet the concern raised in the just-released Pew Health Professions Commission report. She closed by presenting three videos highlighting the service and outreach of the college.

#### Afternoon Session

Edison Biotechnology Institute  
T. Lloyd Chesnut, Vice President, Research and Graduate Studies  
David C. Wight, Ph.D., Interim Director, EBI  
John J. Kopchick, Ph.D., Goll Ohio Eminent Scholar  
Thomas E. Wagner, Distinguished Professor, Molecular and Cellular Biology

Following a historical overview by Vice President Chesnut, Dr. Wight presented a brief overview of the Edison Biotechnology Institute which included historical, budgetary, staffing, and scientific program information. He described EBI's two-fold mission of discovery and development through basic research, and transfer and commercialization of

technology through licensing and company formation. Dr. Wight stated the technological base of the institute was the production of transgenic animals via pronuclear microinjection. He noted that in the decade since the creation of the institute, seven patents have been issued for technology created at EBI (there are also 13 applications or internal disclosures), and scientists and/or technology at EBI have been involved in the creation of four new companies: DHI, DNX, Progenitor, and Sensus.

Dr. John Kopchick made a general presentation concerning the molecular aspects of animal and human growth. His research focuses on growth hormone molecular structure and how the structure relates to in vivo biological functions. In particular, the effects of growth hormone on bone, muscle, and fat metabolism was stressed. Additionally, a brief history of the discovery of growth hormone antagonists was presented, followed by the potential uses of GH antagonists for two human disorders: acromegaly and diabetic end organ damage. The molecular defects in the acromegalic and diabetic patients were discussed. Preliminary results using mouse models for diabetic nephropathy (glomerulosclerosis) were presented. In particular, recent results from Dr. Kopchick's laboratory indicate that the growth hormone antagonist protected mice against diabetes-induced glomerulosclerosis. Dr. Kopchick indicated that this was a significant finding that, one day, may lead to the use of growth hormone antagonists as therapeutic agents in human patients.

Dr. Thomas Wagner presented data from three experimental programs at EBI. The first, a transgenic model for heart failure, demonstrated that continuous genetic activation of the sympathetic stimulation of heart function by G<sub>S</sub> activation of the adenylyl cyclase cardiac stimulation pathway yielded mice that are proving to be excellent models of human heart failure. This model promises to be very useful in testing drugs for treatment of heart failure. The second program discussed was a newly developed gene therapy vector (T7) with markedly improved features of human gene therapy. The use of this vector to ablate human tumors was described. Another cell-based system for gene therapy was also presented which allows long term permanent gene introduction in patients.

## **EXECUTIVE SESSION**

9:00 a.m., Saturday, November 18, 1995  
McGuffey Hall, Board of Trustees Meeting Room  
Ohio University, Athens Campus

On a motion by Mr. Leonard, and a second by Mr. Grover, the Ohio University Board of Trustees resolved to hold an executive session to consider real estate matters under Section 121.22(G)(2) and litigation under Section 121.22(G)(3) of the Ohio Revised Code.

On a roll call vote all members present, namely: Chairman Leonard, Mr. Emrick, Ms. Eufinger, Mr. Grover, Mr. Hodson, and Mr. Schey, voted aye.

President Glidden provided an update on the status of the Home Street project and commented that one of three final public hearings by the City Council has been held. He noted approval of the project was expected.

Chairman Leonard acknowledged receipt of a petition from eastside residents regarding the impact of the Home Street project and university housing and parking needs, in general, in their neighborhood. Mr. Leonard commented the Home Street project was now in the hands of the city and that the university would listen to and work with city residents and the new city administration on such development matters as housing and parking.

Matters of litigation were generally reviewed with attention given to the recently filed discrimination complaint by faculty member Calvin James.

Trustees asked that they be provided a summary of 1995 cost, by attorney and firm, for all outside legal counsel.

## I. ROLL CALL

Six members were present, namely: Chairman Paul R. Leonard; Charles R. Emrick; Brandon T. Grover; Thomas S. Hodson; and Ralph E. Schey. Student Trustee Kevin T. Sasson was also present. This constituted a quorum.

Trustees Gordon F. Brunner; Patricia A. Ackerman; N. Victor Goodman; and student trustee Melissa Cardenas were unable to attend due to prior business commitments. Mr. Goodman and Ms. Cardenas were able, however, to attend the Friday focus sessions and committee meetings.

President Robert Glidden and Secretary Alan H. Geiger were present.

Terry Trimmer, President of the National Alumni Board, was unable to attend due to a prior business commitment.

## II. APPROVAL OF THE MINUTES OF THE MEETING OF September 8, 1995 (previously distributed)

Mr. Grover moved approval of the minutes as distributed. Mr. Hodson seconded the motion. All agreed.

## III. COMMUNICATIONS, PETITIONS, AND MEMORIALS

Secretary Geiger reported none had been received. Chairman Leonard again acknowledged a petition from eastside residents regarding the Home Street project and housing and parking needs. A copy is enclosed with the official minutes.

## IV. ANNOUNCEMENTS

Secretary Geiger reminded trustees that the Board of Trustees Retreat will be Friday, January 12 and Saturday, January 13, 1996, at the Concourse Hotel, Columbus, Ohio. An agenda for discussions will be sent late December, 1995.

## V. REPORTS

Chairman Leonard invited President Glidden to present persons for reports. The president introduced, in turn, J. David Stewart, Provost; Gary B. North, Vice President for Administration; William Y. Smith, Executive Assistant to the President for Affirmative Action; and A. Michael Williford, Director of the Office of Institutional Research.

All materials presented with the reports are included with the official minutes. Therefore, only an overview of each report is provided herein.

### A. ENROLLMENT REPORT

J. David Stewart, Provost

Provost Stewart reported the university has again met its freshmen enrollment projections. Overall preliminary total enrollment for fall 1995 is 27,939; 91 greater than the fall 1994 figure. Of this number, 19,143 are located on the Athens campus and 8,212 on the regional campuses. This is a modest increase on the Athens campus of 290 students. The provost noted minority enrollment remains about 4.0 percent and that steps are being taken to attract and retain minority students.

Dr. Stewart commented that the entering freshman class size is slightly larger than in the past 10 years due to increased yield. He noted our overall growth has been largely due to increasing retention rates now documented at all undergraduate class ranks.

### B. RESIDENCE AND DINING HALL SYSTEM REPORT

Gary B. North, Vice President for Administration

Vice President North provided an overview of the system, including ending fund balances, occupancy, food service levels, and planned capital improvements. Dr. North indicated the system is able to accommodate all those wanting university housing. He stated the overall residence hall housing occupancy level for fall 1994 at 6,894, an increase of 51 over the previous fall, and they are operating at 98% capacity.

Dr. North described the television and data backbone network being installed in the residence halls. He outlined in some detail the recently completed study of system renovations and noted the estimate of \$108 million needed to completely upgrade all facilities to meet academic and projected living needs for the next 25 years.

Vice President North reviewed enrollment and housing patterns and thanked Admissions Director Kip Howard and his staff for helping make Ohio University one of only two state universities with a fall 1995 enrollment increase. Dr. North noted freshmen applications are up 63% year-to-date--the largest number of prospective students ever.

Dale Tampke, director of housing, indicated the current capacity of the system is 7,038 beds, a slight reduction from last year. Mr. Tampke noted we can and do accommodate all who seek university housing. Mr. Tampke provided comparative 1994/95 versus 1995/96 data in housing capacity, fall quarter income, participation in meal plans, and housing cost comparisons with five other state universities.

Robert Hynes, director of residence services and auxiliaries, briefed trustees on capital needs of the system and plans to meet these and other housing needs. Mr. Hynes stated this information would be presented to trustees in spring 1996. Mr. Hynes indicated that summer programs continue to add revenue to the system and that this will help with capital expenses. Mr. Hynes described the "Bobcat Cash" debit card and its increasing use on campus and the addition of computer laboratories to individual residence halls.

### **C. AFFIRMATIVE ACTION**

**William Y. Smith, Executive Assistant to the President for Affirmative Action**

Mr. Smith prefaced his remarks with a brief summary of affirmative action activities on the campus over the past 10 years. He stated his data was of November 1, 1995, and involved new hires as well as transfers and promotions. Highlights of Mr. Smith's report included:

- a. Female tenure-track faculty hires strongest ever.
- b. Female administrative hires down a slight percentage of total hires.
- c. Minority tenure-track faculty shows highest net increase in five years.
- d. Minority administrative numbers up, but participation rate stable.
- e. Females show marked numerical increase in classified employment.
- f. Veteran participation increases in all areas except faculty, non-Vietnam Era.

### **D. PHYSICAL SPACE INFORMATION REPORTING**

**Michael Williford, Director of the Office of Institutional Research**

Dr. Williford summarized the Ohio Board of Regents' process statewide for reporting use and amount of university space. He described the measures used for utilization and the extent and need of our space data base. Dr. Williford outlined the need for improved space reporting as it relates to sponsored and non-sponsored university research primarily for purposes of determining overhead return rates. He commented he was now meeting with deans and others to begin the process of better space identification and management so that the best possible rationale and information is available for management decisions.



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## **VI. UNFINISHED BUSINESS**

Secretary Geiger reported no unfinished business.

## **VII. NEW BUSINESS**

Chairman Leonard reported that Trustees had meet as a Committee of the Whole to receive one report and resolution for consideration.

### **A. BUDGET, FINANCE AND PHYSICAL PLANT COMMITTEE**

Committee Chairman Grover noted that university Vice President for Finance and Treasurer William L. Kennard reviewed for Trustees the Preliminary Financial Reports for the Fiscal Year 1994/95. A copy of the report is included with the official minutes.

### **B. EDUCATIONAL POLICY COMMITTEE**

Acting Committee Chairman Paul Leonard noted there was no business before the committee. He commented that trustees did receive copies of correspondence regarding possible changes to the Ohio Board of Regents' subsidy funding formula. Given Friday morning's discussion, it was agreed that "performance funding" was worth exploring but that other formula changes needed careful review and consideration.

### **C. BOARD - ADMINISTRATION**

Committee Chairman Emrick presented the one matter before the committee.



Mr. Emrick presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. All voted aye.

**APPOINTMENT OF UNIVERSITY TRUSTEES TO  
OHIO UNIVERSITY FOUNDATION BOARD**

**RESOLUTION 1995 -- 1451**

**WHEREAS**, the Ohio University Board of Trustees and the Ohio University Foundation Board have mutually agreed that three members of the Ohio University Board of Trustees shall be appointed to the Ohio University Foundation Board, subject to Board of Trustee action and for a term not to exceed three years.

**NOW, THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustee members, N. Victor Goodman, Thomas S. Hodson, and Paul R. Leonard be appointed to the Ohio University Foundation Board for a term beginning July 1995 and ending June 30, 1998.

## VIII. ANNOUNCEMENT OF NEXT STATED MEETING

The trustees will meet on the Lancaster campus, Friday, February 16, 1996, for committee/study sessions and on the Zanesville campus, Saturday, February 17, 1996, for the formal board meeting.

The trustees will meet Thursday, February 15, 1996, for dinner and discussion with the vice presidents and the deans of the Regional Campuses.

## IX. GENERAL DISCUSSION - CALL OF MEMBERS

Mr. Emrick thanked those giving Focus Reports (Dean Barbara Ross-Lee, Vice President Lloyd Chesnut, Dr. John Kopchick, and Dr. Thomas Wagner) and noted they are a great asset to the university.

Mr. Schey stated he was impressed with the Friday's focus session and the College of Osteopathic Medicine's emphasis on learning and distance learning.

Mr. Grover said he was excited about the broadening and outreach of university programs. He cautioned the administration to better understand our admissions phenomenon so as not to lose our great competitive edge.

Mr. Hodson noted he found Friday's sessions informative and that today's affirmative action report by William Y. Smith was an excellent report about good results. He stated he liked the progress toward a more diverse campus. Mr. Hodson encouraged the administration to meet with and take advantage of the new city administration and council in order to maximize relationships and outcomes.

Mr. Sasson commented that he lacked, from a student perspective, the breadth of information provided in all the reports. He stated he was looking forward to the January retreat.

Mrs. Eufinger indicated how pleased she was with the ease by which university elements work together. She stated our integration of teaching and research is something we should consider marketing, given the respect for and knowledge of our faculty.

President Glidden thanked trustees for the extra time they have given to campus policy committee meetings. He commented he was proud of all those giving reports on Friday and Saturday and that their programs reflect well on the university. Dr. Glidden noted that our psychology and history programs fared well in the first statewide review of doctoral programs. He thanked President Emeritus Charles Ping and Department of History Chair Bruce Steiner with the leadership and positioning of the Contemporary History Institute; however, he noted his concern with the strong review focus on simply creating jobs.

President Glidden generally outlined his process for conducting the search for a new provost and thanked, as did trustees, retiring Provost J. David Stewart for his good and

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loyal service. Dr. Glidden noted he and Dr. Stewart had much earlier agreed to the timing of this decision, and that he was confident the three on-going dean searches were in good hands and that all would end well.

Chairman Leonard informed the trustees that Student Trustee Kevin Sasson has been nominated to the *USA Today* 1996 All Academic Team. Mr. Leonard commented he enjoyed the weekend interaction with deans and students and looked forward to continuing these types of meetings.

Mr. Leonard asked for support of Head Football Coach Jim Grobe and for the need of all to support their efforts. He expressed his concern with the damage to the lights along the bike path and his hope that the perpetrators would be caught and punished. He thanked David Stewart and Joseph Tucker, who both will be returning to the faculty, from their administrative service to the university.

## X. ADJOURNMENT

Determining there was no further business to come before the board, Chairman Leonard adjourned the meeting at 12:05 p.m.

## XI. CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

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Paul R. Leonard  
Chairman

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Alan H. Geiger  
Secretary