



OHIO
UNIVERSITY

Board of Trustees

O h i o U n i v e r s i t y

Board Meeting Minutes

June 21-22, 2018

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OHIO
UNIVERSITY

**Ohio University Board of Trustees
Meeting of the Board of Trustees
Friday, June 22, 2018
Bennett Hall, Chillicothe OH**

Chair Dave Scholl called the June Meeting of the Ohio University Board of Trustees to order at 10:49am.

Roll Call

Board Secretary David Moore called roll.

Present: Chair Dave Scholl, Vice Chair Janelle Coleman; Trustees Steve Casciani, Cary Cooper, Victor Goodman, Eileen Sheil, Diane Smullen, Peggy Viehweger; Student Trustees Austin McClain and Faith Voinovich, National Trustee Dave Pidwell, Alumni Representative Ron Teplitzky; President Duane Nellis, and Board Secretary David Moore.

Approval of Agenda

Chair Scholl asked to approve the agenda for the 2018 June Meeting of the Board of Trustees. Trustee Goodman moved to approve the agenda; Trustee Coleman seconded; Chair Scholl called for a vote; with all in favor, the agenda was approved.

Chair Scholl asked to approve the minutes of the March and May 2018 meetings of the Board of Trustees; Trustee Viehweger moved to approve the minutes; Trustee Coleman seconded; Chair Scholl called for a vote; With all in favor, the minutes were approved.

Reports

Report from the Chair

Chair Scholl reviewed a number of activities that the Trustees engaged in including lunch with a number of Chillicothe students and dinner with a number of faculty, staff, and students as well as community partners. Chair Scholl described having the opportunity to have theater arts students perform at the dinner. Chair Scholl also reported that the Board had a representative from the Association for Governing Boards visit them Thursday and awarded them with the AGB Nasan Award for Board leadership. Chair Scholl stated that the Board was thrilled to have received that award which not only honors us but recognizes the leadership of President Nellis, as well as the leadership of former President McDavis, and their respective leadership teams.

Chair Scholl recognized soon to be Executive Vice President and Provost Chaden Djalali and Vice President of Diversity and Inclusion Gigi Secuban. Chair Scholl additionally recognized the President's Chief of Staff, Jennifer Kirksey and the Provost's Chief of Staff, Laura Myers for their critical roles in the transition of senior leadership over the past year.

Lastly, Chair Scholl reported that the Board's subcommittees have met the previous day and this morning in preparation for this meeting.

President's Report

Chair Scholl asked President Nellis to present his Presidential Report.

President Nellis shared details regarding recent hires and changes to university leadership. President Nellis also summarized our recent progress in advancing the institution's strategic pathways and priorities.

Specifically, President Nellis highlighted:

- The hiring of a new Executive Vice President and Provost
- The hiring of OHIO's first Vice President for Diversity and Inclusion
- Retirement announcements for three deans
- Three task forces created (OHIO Opioid Task Force, OHIO Challenging Dialogues for Contemporary Issues Task Force, and Regional Higher Education Study Committee)
- Spring Undergraduate, Graduate and Heritage College Commencements
- Ohio University being named the only university in Ohio to achieve platinum level recognition in the Ohio EPA's Encouraging Environmental Excellence (E3) program
- New Center for Academic Engagement
- Breakfast for Progress focused on diversity and inclusion
- Two presidential medals created and additional assistantships for graduate students
- Welcoming the delegation from PUCE for International Week
- Business roundtable discussions at our regional campuses
- State of the Region conference and the National Appalachian Student Leadership conference
- Forward Ohio campaign
- On the Green weekend
- State Government Alumni Luncheon
- Ten OHIO Students receive the 2018-2019 Fulbright Award
- OHIO's student-run newspaper being named "Best All-Around Non-Daily Newspaper" by the Society of Professional Journalists (SPJ)

- 2018 MAC Softball Champions win two NCAA tournaments
- All 16 Ohio Bobcat Intercollegiate Programs had a NCAA Division I APR over 970, a first in program history
- OHIO Alumna Jan Rader is named to TIME Magazine's 100 Most Influential People
- OHIO chapter of National Society of Collegiate Scholars earn prestigious Gold Star Award for second consecutive year
- The unveiling of the Charles and Harriet Carlson Memorial Emeriti Kiosk
- Ohio University partnership with Top Hat exceeds original savings goal, provides students with \$600,000 savings in a single semester
- Russ College student chosen as a Goldwater Scholar

President Nellis asked Dean Tuck to bring forward a panel of students for the Presidential Spotlight presentation. Dean Tuck introduced a panel of faculty and students to highlight the partnership of the Chillicothe nursing program with the Adena Health System that emphasizes degree completion for Adena employees studying leadership and management in the field of health care administration. The panel shared their experiences in the program, which were all very positive and transformative.

Chair Scholl thanked President Nellis for his report, as well as panelists (faculty and students) and the executive representatives from Adena Health Systems for their presentations.

Shared Governance Discussion

Chair Scholl asked Interim Executive Vice President and Provost (IEVPP) Elizabeth Sayrs to come forward and lead the Trustee discussion on the topic of Shared Governance.

IEVPP Sayrs gave a brief overview presentation on the concept of shared governance stressing the importance of building a culture of meaningful engagement. IEVPP Sayrs introduced the panel of leaders, representing the various university's senates: Tim Epley, Administrative Senate; Amanda Graham, Classified Senate; Joe McLaughlin, Faculty Senate; Daniel Williams, Graduate Student Senate; and Maddie Sloat, Student Senate. Each representative gave an overview of their senates and described their views on Shared Governance and how it is implemented at OHIO including areas that are working well and where there might be additional collaboration. In summary, Faculty Senate President McLaughlin emphasized the institutional benefit of shared governance is best derived when the leadership of these governing bodies is engaged early in the process of information gathering on key strategic discussions so that the inputs by all constituencies impacted can be meaningfully considered prior to decisions being made.

Chair Scholl thanked IEVPP Sayrs and panelists for the information and discussion.

Committee Reports and Information Items

Academics and Student Success Committee

Chair Scholl asked Committee Chair Cooper to give the Academics and Student Committee Report. Committee Chair Cooper reported that the Academics and Student Success Committee received a dashboard on Instructional Innovation. Committee Chair Cooper also reported that the committee received an update on Enrollment, Approved Certificates, Promotion and Tenure. Additionally, we received reports on the Student Affairs Strategic Plan, the Start to Finish Program, and Regional Compacts. And, lastly, an academic quality highlight on digital inking and video engagement.

Committee Chair Cooper stated that the following consent agenda items were reviewed by the committee and are recommended for inclusion and full board approval as part of the Consent Agenda:

- Consent Agenda Item: Honorary Degrees for Kirshner and Ramakrishnan (located on Tabs 6 and 7 of the June, 2018 agenda)

Robert Kirshner's career provides a demonstration of the importance of mentoring students at all stages of their development, and of the power of curiosity-driven research to change our view of humanity's relationship to nature. Both ideas are foundational to Ohio University's vision as an institution committed to transformational learning. Kirshner's influence is felt today at Ohio University through his intellectual contributions, his association with our faculty, and his role in establishing the MDM Observatory as a major facility for research and teaching.

For his accomplishments, he is exceptionally qualified to receive an honorary degree from Ohio University.

Honoring Sir Ramakrishnan places focus on the importance of the value of a global orientation, which Ohio University embraces. Recognizing Sir Ramakrishnan with an honorary degree allows Ohio University to show the value of a welcoming, open, and global perspective. It also affirms the importance of Ohio University's continued efforts to attract the best students from across the globe and offer opportunity and space for international students to innovate, with outcomes of immeasurable importance to society.

For his accomplishments, he is exceptionally qualified to receive an honorary degree from Ohio University.

- Consent Agenda Item: Faculty Fellowship Leaves (located on Tab 10 of the June, 2018 agenda)
- Consent Agenda Item: Emerita and Emeritus Recommendations (located on Tab 11 of the June, 2018 agenda)
- Consent Agenda Item: Completion Plan (located on Tab 16 of the June, 2018 agenda)
- Consent Agenda Item: New Programs (located on Tab 19 of the June, 2018 agenda)

We have several resolutions to consider under this agenda item. The first resolution the School of Nursing in the College of Health Sciences and Professions proposes to create the Master of Science in Nursing – Psychiatric Mental Health Nurse Practitioner track; the second resolution, by the Department of Management in the College of Business, proposes to establish the Master of Science in Management degree; the third resolution from the Department of Counseling and Higher Education in the College of Education proposes to create a Bachelor of Applied Human and Consumer Sciences degree in Human Services; the final resolution is from the School of Interdisciplinary Arts in the College of Fine Arts which proposes to create the Interdisciplinary Arts Bachelor of Fine Arts.

- Consent Agenda Item: Program Name Changes – (located on Tab 20 of the June, 2018 agenda)

We have three resolutions for changing the name of two degree Programs and a department renaming; the first being the name of the Nurse Administrator Program to Nurse Leader Program in the School of Nursing in the College of Health Sciences and Professions, additionally we have a resolution that the Master of Science in Business Analytics degree be renamed Master of Business Analytics, finally, the Department of Management Information Systems is requesting to be renamed the Department of Analytics and Information Systems.

- Consent Agenda Item: Program Reviews – (located on Tab 21 of the June, 2018 agenda)

This resolution approves the submitted programs reviews, as required by the Higher Learning Commission, for the following programs:

College of Arts and Sciences

- Economics
- Geological Sciences
- Sociology and Anthropology
- Women's, Gender, and Sexuality Studies

University College

- Criminal Justice
- Aerospace Studies (Air Force ROTC)

Committee Chair Cooper reported that the committee had removed the Regional Coordinating Council Resolution from the Consent Agenda because of minor modifications in the current draft. However, the committee has recommended that the resolution be introduced to the Board as an independent resolution.

Committee Chair Cooper then motioned to approve the Regional Coordinating Council Recommendations Resolution.

APPOINTMENT TO REGIONAL COORDINATING COUNCILS

RESOLUTION 2018 - 3692

BE IT RESOLVED by the Ohio University Board of Trustees that the following persons be appointed to membership on the Coordinating Council at each of the regional campuses of Ohio University.

Ohio University - Chillicothe

Curt McAllister For a three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021, vice Carvil Simmons, whose term expired.

Ohio University - Eastern

Ashley Doren For a one-year term beginning July 1, 2018, and ending at the close of business June 30, 2019, vice Debbie Kenny, who resigned.

Heidi L. Porter For a two-year term beginning July 1, 2018, and ending at the close of business June 30, 2020, vice Perry Nardo, who resigned.

Ohio University - Lancaster

Chris M. Briggs For a three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021, vice Marie Ward, whose term expired.

Angela Krile Reappointment of a third three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021.

Mary K. Snider For a three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021, vice Judy Root, whose term expired

Ohio University - Southern

Evan R. Hall For a three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021, vice D.R. Gossett, whose term expired.

Katrina D. Keith For a three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021, vice Joe Freeman, whose term expired.

Tyler Walters Reappointment of a second three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021.

Ohio University - Zanesville

Bryan Chandler	Reappointment of a third three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021.
Diane Jones	Reappointment of a second three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021.
Jennifer K. Spillman	For a three-year term beginning July 1, 2018, and ending at the close of business June 30, 2021, vice Judy Rebic, whose term expired.

Committee Chair Cooper having motioned to approve the Regional Coordinating Councils Resolution; Trustee Viehweger seconded; Chair Scholl called for a vote; the resolution passed unanimously.

There were no further resolutions or consent agenda items to bring forward.

Committee Chair Cooper reported that detailed minutes of the committee's discussions will be made available on the Board of Trustees website.

Audit and Risk Management Committee

Chair Scholl asked Committee Chair Smullen to give the Audit and Risk Management Committee Report. Committee Chair Smullen stated that the Audit and Risk Management Committee received the Chief Audit Executive's Report from Jeff Davis. The committee also received an update from Plante Moran. Additionally, the committee received updates on GLBA and cash collections. The committee also reviewed the audit committee's charter.

Committee Chair Smullen stated that the committee was bringing forward a Resolution on the Internal Audit Annual Audit Plan. (located on Tab 33 of the June, 2018 Board Agenda).

Committee Chair Smullen then motioned to approve the Internal Audit Annual Audit Plan Resolution.

**INTERNAL AUDIT
ANNUAL AUDIT PLAN**

RESOLUTION 2018 - 3693

WHEREAS, the Board of Trustees of Ohio University has established an independent, objective assurance and appraisal activity to evaluate and improve effectiveness of risk management and internal management controls, and

WHEREAS, the Board of Trustees has approved an Ohio University Internal Office Charter requiring Board of Trustees authorization of an annual audit plan initiated to evaluate internal management controls, and

WHEREAS, the Chief Audit Executive charged with initiating audits pursuant to the plan proposes an annual audit plan for authorization by the University Trustees, and

WHEREAS, the proposed plan will be conducted during the period of July 2018 through June 2019, and

WHEREAS, time for unplanned special projects is separately allotted in the audit plan. Further revisions to the plan will be administratively reviewed and approved by the President and the Chair of the Audit and Risk Management Committee, and

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does authorize the proposed audit plan.

Committee Chair Smullen having motioned to approve the Internal Audit Annual Audit Plan; Trustee Cooper seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Committee Chair Smullen stated that there were no consent agenda items and no further resolutions from the Audit and Risk Management Committee.

Committee Chair Smullen stated detailed minutes of the committee's discussion will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

Chair Scholl asked Committee Chair Goodman to give the Governance and Compensation Committee Report.

Governance and Compensation Committee

Committee Chair Goodman asked the committee to review the Board's Bylaws for revisions and report them to Secretary Moore for consideration at the August Governance and Risk Management Committee Meeting.

Committee Chair Goodman reported that the Committee reviewed a resolution that recommends that Secretary Moore be re-appointed for the term beginning July 1, 2018 and ending June 30, 2019 as described on Tab 34 in the June, 2018 Board Agenda.

Committee Chair Goodman stated that the committee recommends the Resolution for the Election of the Board Secretary be approved.

Committee Chair Goodman motioned to approve the Election of the Board Secretary Resolution.

ELECTION OF SECRETARY TO THE BOARD

RESOLUTION 2018 – 3694

RESOLVED, that Dr. David R. Moore be elected Secretary to the Board of Trustees for a term beginning July 1, 2018 and ending June 30, 2019.

Committee Chair Goodman having motioned to approve the Election of the Secretary to the Board Resolution; Trustee Cooper seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Chair Goodman reported that the Committee reviewed a resolution that recommends that Vice President of Finance and Administration Deborah Shaffer be re-appointed as Board Treasurer for the term beginning July 1, 2018 and ending June 30, 2019 as described on Tab 35 in the June, 2018 Agenda and that the committee recommends the resolution for the appointment of the Board Treasurer be approved.

Committee Chair Goodman motioned to approve the appointment of the Board Treasurer Resolution.

ELECTION OF TREASURER

RESOLUTION 2018 - 3695

RESOLVED, that Deborah Shaffer be elected Treasurer of the Board of Trustees for the year beginning July 1, 2018, and ending June 30, 2019.

Committee Chair Goodman having motioned to approve the Election of the Treasurer Resolution; Trustee Cooper seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Committee Chair Goodman reported that the Committee had reviewed a resolution approving changes to the Student Senate Bylaws. As part of this discussion, the Committee asked the current (insert name) and former (Landon Lama) Student Senate President in attendance to provide background to the resolution and address questions the Committee members had around the proposed changes. Committee Chair Goodman stated that the Committee recommended that the Student Senate further clarify the bylaws amendments and work with university counsel for recommendations. Committee Chair Goodman reported that the resolution: Student Senate Bylaws be removed from consideration at the present meeting.

Committee Chair Goodman reported that the Committee reviewed a resolution regarding amendments to the Administrative Senate bylaws and that the Committee recommends the resolution be approved.

Committee Chair Goodman motioned for the Administrative Senate bylaws be approved.

OHIO UNIVERSITY ADMINISTRATIVE SENATE
AMENDMENTS TO CONSTITUTION AND BYLAWS

RESOLUTION 2018-3696

WHEREAS, Article II of the Constitution of the Ohio University Administrative Senate states that it may be amended by a majority vote of the representatives to the Administrative Senate and must be approved by the President of Ohio University and the Trustees of Ohio University; and

WHEREAS, the amendments to the Constitution and Bylaws attached hereto as Exhibit A have been approved by a majority vote of the representatives to the Senate and by the President of the University;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the amended Constitution and Bylaws as set forth in Exhibit A.

Exhibit A

Constitution

Preamble

We, the members of the administrative staff of Ohio University, concerned with the growth and development of the University; the broad scope of educational issues confronting the administration; the professional development of this administrative staff; and with the responsibilities delegated to the administrative staff by the Board of Trustees and the President of Ohio University, do hereby establish the Administrative Senate of Ohio University.

The purpose of the Administrative Senate is to promote and enhance the profession of university administration and specifically, the profession at Ohio University. The Administrative Senate will be committed to providing a collective and independent voice to those having administrative responsibilities in the conduct of the educational mission of the University. The Administrative Senate will provide the administrative staff of the University with a legitimate and necessary role in governance of the University through a public forum where the individual and representative voices of the staff will be heard, and will be one of equal participation with other representative groups in University decision-making.

The Administrative Senate holds the conviction that it can assist in the further growth and development of Ohio University through its own growth, development, and operation.

University executive officer(s) shall be appointed by the President of Ohio University to meet with the Administrative Senate regularly. The President shall have a standing invitation to meet with the Administrative Senate.

Articles I and II

Article I: Membership and Composition

Section 1. Membership

For the purpose of electing senators, the University will be divided into planning units as described in the By-laws.

Pursuant to Ohio University policy 41.115, an "administrator" is defined as an employee of Ohio University who serves in an exempt-unclassified or non-exempt-unclassified position as determined by Ohio University Human Resources, has been appointed to an administrative position through Ohio University Human Resources and spends more than 50% of his or her time in administrative duties. This shall exclude employees defined as executive officers by Ohio University policy 40.105 and those faculty whose responsibilities are defined as more

than 50% administrative, but who have retained faculty rank but not faculty status (see Ohio University Faculty Handbook, Revised February 2017, Section II.C.4.g).

Section 2. Composition

The Administrative Senate will be composed of elected representatives. Senators will be elected from each campus with senators elected from planning units. Senators may be appointed to at-large positions in circumstances outlined in Administrative Senate Bylaws.

Article II: Amendments

The Constitution of the Administrative Senate may be amended by a majority vote of the representatives to the Administrative Senate and must be approved by the President of Ohio University and the Trustees of Ohio University.

Bylaws

Purpose

The purpose of the Administrative Senate is to promote and enhance the profession of university administration and specifically, the profession at Ohio University. The Administrative Senate will be committed to providing a collective and independent voice to those having administrative responsibilities in the conduct of the educational mission of the University. The Senate will provide the administrative staff of the University with a legitimate and necessary role in governance of the University through a public forum where the individual and representative voices of the staff will be heard, and will be one of equal participation with other representative groups in University decision-making.

Definition of Administrator

Pursuant to Ohio University policy 41.115, an "administrator" is defined as an employee of Ohio University who serves in an exempt-unclassified or non-exempt-unclassified position as determined by Ohio University Human Resources, has been appointed to an administrative position through Ohio University Human Resources and spends more than 50% of his or her time in administrative duties. This shall exclude employees defined as executive officers by Ohio University policy 40.105 and those faculty whose responsibilities are defined as more than 50% administrative, but who have retained faculty rank but not faculty status (see Ohio University Faculty Handbook, Revised February 2017, Section II.C.4.g).

Constituency

The Administrative Senate shall represent administrative employees within the University, as defined in Section 2.

Senators

A Senator shall be defined as an administrative employee who is elected by the planning unit in which he or she is employed or at-large. Any administrator, as defined in Section 2, who has had a minimum of six months of continuous employment at Ohio University at the start of the term is eligible to serve in the capacity of a senator.

Planning Unit

Determination of planning units is defined by University Human Resources. The Administrative Senate may combine or further divide planning units for representation purposes with a two-thirds vote of the Administrative Senate.

Representation

The number of senators representing planning units shall be proportionate to the number of administrative employees in each designated unit.

Constituency Per Planning Unit	Number of Representatives
1-74	1
75-149	2
150+	3

Senators may request a special appointment by the Executive Committee to serve on the Administrative Senate as an at-large member for circumstances outlined in Section 12, Article 1. All requests must be submitted in writing to the Chair of the Administrative Senate. Appointments must be approved by a two-thirds vote of senators present. At-large senators will also serve as an alternate pool in the event that a vacancy exists within a planning unit.

Executive Officers

The Executive Officers of the Administrative Senate shall be a Chair, Vice-Chair, Secretary, Treasurer and Immediate Past Chair or Designee.

Meetings

Article 1: Parliamentary Authority

Robert's Rules of Order (most recent edition) shall govern procedure at all meetings of the Administrative Senate in cases not otherwise provided for in the Constitution or Bylaws.

Article 2: Regular Meetings

Regular meetings will be held monthly except in July and December. The time and location of such meetings will be determined by the Executive Committee. The Administrative Senate meetings are open unless specifically designated as an executive session.

Article 3: Special and Emergency Meetings

Special meetings may be called by the Executive Committee or when requested in writing by five senators. The agenda for the special meeting shall be sent out with the notice of the meeting at least three business days in advance of the meeting.

Quorum and Order of Business

A simple majority of the currently serving senators shall constitute a quorum for the transaction of business. The usual order of business shall be as follows:

Call to Order

Consideration of the Minutes

University Updates/Guests

Executive Officers' Reports

Committee Reports

Old Business

New Business

Adjournment

Voting

Article 1: Voting by Senators

Each senator, including the Chair, has one vote. Voting shall typically be accomplished by voice vote. A request for a roll call vote or a written ballot may be made by any senator on any motion on the floor. The results of all votes shall be kept by the Secretary and included in the minutes.

Article 2: Voting on Motions

All substantive motions, as determined by the Executive Committee, shall receive a reading at two consecutive meetings prior to voting. A vote of two-thirds of the senators present shall be necessary to suspend this rule.

Elections

The Elections Committee shall recommend the method of election for approval by the Administrative Senate. Once a method of voting has been approved, the Elections Committee need only inform the Administrative Senate of the type of voting method to be used for a given election. The election results will be retained by the Elections Committee and kept in effect for the full term of the election period.

Article 1: Executive Officers

The Administrative Senate shall conduct biennial elections for its Chair, Vice-Chair, Secretary and Treasurer. Executive Officer elections shall take place at the June meeting.

Senators who have completed one full year of service on the Administrative Senate are eligible to serve as Executive Officers.

No individual may be elected to the same office for more than two consecutive terms.

New Executive Officers will officially take office on July 1.

Article 2: Senators

Each February, the Chair of the Elections Committee will ascertain the total number of constituents in each unit due for an election and determine if the number of constituents in unit has changed sufficiently to affect the total number of senators.

Elections for senators should be held in March, but no later than May 1. Elections shall be held for approximately 50% of the senate seats in alternate years. Senators will serve two-year terms and will assume office on July 1.

The Elections Committee shall, before July 1, present to the Secretary of the Administrative Senate a list of current senators. The list will also include a list of all individuals who were not elected as senators.

Special Appointments

Article 1: Senator

If a vacancy exists, the Chair of the Elections Committee shall solicit recommendations from senators in the planning unit with the vacancy. The nomination shall be presented in writing to the Executive Committee. The Executive Committee shall present the recommendation to the Administrative Senate. A two-thirds vote of the senators present is required for appointment to the vacancy.

If a senator changes position to another planning unit, he or she may tender their resignation or request a special appointment by the Executive Committee to continue to serve on the Administrative Senate for the completion of his or her term as an at-large senator. All requests must be submitted in writing to the Chair of the Administrative Senate no later than one month after the senator begins their new position.

Article 2: Chair

If the Chair is no longer able to serve, the Vice-Chair shall automatically move to the Chair position for the remainder of the current term. In the event that the Vice-Chair declines, the Elections Committee shall recommend the name of an individual chosen from the elected senators. The name of the recommended candidate must be sent to the Administrative Senate at least two weeks before a vote is taken for approval.

Article 3: Vice-Chair

If the Vice-Chair is no longer able to serve in that position, the Chair shall recommend to the Administrative Senate the name of an individual chosen from the elected senators who they believe can best fill the vacancy to serve for the remainder of the current term. The name of the recommended candidate must be sent to the Administrative Senate at least two weeks before a vote is taken for approval.

Article 4: Secretary or Treasurer

If the Secretary or Treasurer is no longer able to serve in that position, a new Secretary or Treasurer shall be chosen by the Executive Committee from the elected senators and shall be appointed to serve for the remainder of the current term.

Article 5: Immediate Past Chair or Designee

The Immediate Past Chair or Designee shall be chosen by the Executive Committee.

Provision for Removal of an Executive Officer

An Executive Officer's term of office may be terminated at any time by a two-thirds vote of the Administrative Senate. A vote to terminate a current Executive Officer must be initiated by a written petition signed by at least fifty (50%) of the senators.

Functions of the Executive Officers

Article 1: Chair

The Chair of Administrative Senate shall preside at all meetings of the Administrative Senate and shall perform the duties pertaining to said office. The Chair shall adhere to the Administrative Senate Bylaws and ensure that all Executive Officers and senators are doing the same.

The Chair of the Administrative Senate shall also serve as the Chair of the Executive Committee.

The Chair shall represent the Administrative Senate in his or her capacity as Chair by conveying the expressed interests and concerns of the Administrative Senate on various University committees.

The Chair shall be responsible for the preparation and distribution of the agenda for the Administrative Senate meetings.

The Chair shall appoint ad-hoc committees and committee chairs as necessary.

If at any time a new planning unit is formed and added to the University, the Chair shall direct the Chair of the Elections Committee to conduct an election to ensure representation of that planning unit.

The Chair shall present to the Administrative Senate for a vote additional paid positions, as needed.

The Chair shall be responsible for performing or delegating other duties as needed.

Article 2: Vice-Chair

The Vice-Chair of the Administrative Senate shall, in the absence of the Chair, preside at all meetings of the Administrative Senate.

If the Chair is no longer able to serve, the Vice-Chair shall serve as Chair for the remainder of the term. Election of a new Vice-Chair shall follow the procedure specified in the Special Appointments section of these Bylaws.

The Vice-Chair shall represent the Administrative Senate in his or her capacity as Vice-Chair by conveying the expressed interests and concerns of the Administrative Senate on various University committees.

The Vice-Chair shall coordinate all ad-hoc committees and standing committees of the Administrative Senate.

The Vice-Chair shall assist the Chair, as requested, in performing the duties pertaining to the Chair's position and in performing other duties as assigned.

Article 3: Secretary

The Secretary of the Administrative Senate shall attend at all meetings of the Administrative Senate. He or she shall be responsible for minutes of the Administrative Senate.

The Secretary shall keep a record of attendance and of votes, be responsible for correspondence, maintain the Senate archives, and carry out such additional duties as may be assigned by the Chair. The Chair and the Secretary may jointly hire a part-time employee to assist in these responsibilities.

The Secretary shall monitor the meeting attendance of Senators and facilitate the execution of the bylaws as related to the removal of delinquent Senators as needed.

The Secretary shall be responsible for maintaining and distributing to the Administrative Senate a current list of senators throughout the year; and for maintaining a current list of the constituency throughout the year.

The Secretary shall coordinate all updates to the Administrative Senate website and other communications.

The Secretary shall assist the Chair, as requested, in performing other duties as assigned.

Article 4: Treasurer

The Treasurer of the Administrative Senate, in consultation with the Executive Committee, shall create and supervise the operating budget.

The Treasurer shall submit a report to the Administrative Senate at each regularly scheduled meeting.

The Treasurer shall review expenditures and shall be responsible for approving all expenditures of the Administrative Senate funds.

The Treasurer shall assist the Chair, as requested, in performing other duties as assigned.

Article 5: Immediate Past Chair or Designee

The Immediate Past Chair or Designee shall serve as an advisor to the Executive Committee.

The Immediate Past Chair or Designee must have previous experience on the Executive Committee or possess extensive experience with the Administrative Senate.

The Immediate Past Chair or Designee shall assist the Chair, as requested, in performing other duties as assigned.

Functions of Senators

Article 1: Attendance at Meetings

Senators are responsible for representing his or her unit at the monthly Administrative Senate meetings. Remote participation is permitted.

If a senator must be absent, he or she must notify the Secretary of his or her expected absence prior to the meeting.

An alternate may be designated by any senator who finds that attendance at an Administrative Senate meeting is not possible. Alternates must be chosen from the constituency represented by the senator and must be identified to the Chair prior to the beginning of the meeting. An alternate so chosen and so identified may participate in discussion, initiate motions, and vote on all issues, save those involving amendment to the Constitution or the Bylaws.

Senators who are absent from three Administrative Senate meetings without offering reasons acceptable to the Executive Committee, shall be designated by the Executive Committee as delinquent. After the delinquent senator has been notified by the Secretary of his or her designation as delinquent, his or her name shall be placed before all senators at any regular meeting. At that time, a vote of two-thirds of the senators present shall be sufficient to remove the delinquent senator from office.

Article 2: Feedback from Constituents

Each senator shall inform his or her constituents of the issues covered at each Administrative Senate meeting.

Committees

Article 1: Executive Committee

The Executive Committee shall be composed of the Chair, Vice Chair, Secretary, and Treasurer of the Administrative Senate. The immediate past Chair and/or an individual designated by the Executive Committee may serve the Executive Committee in an advisory capacity.

The Executive Committee shall have the power and authorization to act for the Administrative Senate between Administrative Senate meetings and shall discharge those responsibilities and duties vested in the committee by the Bylaws and by action of the Administrative Senate.

The Executive Committee shall act as or designate a liaison between the Administrative Senate and other entities.

In cooperation with Administrative Senate, the Executive Committee shall develop a statement of goals and priorities annually.

Article 2: Standing Committees

Committees are supervised by the Vice Chair of the Administrative Senate and the Chair of each committee. Each committee Chair is required to report to the Administrative Senate on the activities on a regular basis, and is expected to make recommendations to the Administrative Senate for approval.

The Standing Committees of the Administrative Senate shall be as follows:

Bylaws Committee

The Bylaws Committee shall review the Bylaws on an annual basis to address the changing needs of the Administrative Senate, to eliminate ambiguities, and shall suggest updates as appropriate. The Secretary of the Administrative Senate shall chair the Bylaws Committee. He or she, with the assistance of the committee as necessary, shall be responsible for assisting the Administrative Senate in interpreting the Bylaws and in suggesting resolutions to problems directed to it by the Administrative Senate.

Elections Committee

The Elections Committee shall be composed of three continuing senators appointed by the Executive Committee. The Elections Committee shall manage and oversee the annual elections process for senators and for the Administrative Senate officers.

Policy and Procedure Committee

The Personnel/Policies Committee shall address the relationship between administrators and the University as an employer. In particular, the committee shall review, study, and recommend Administrative Senate action in regard to such matters as performance, evaluation, and policies and procedures which affect the ability of administrators to function in their positions.

Professional Development

The Professional Development Committee shall address efforts to provide and encourage professional growth and development of administrators.

OUstanding Administrator Committee

The Outstanding Administrator Committee shall manage and oversee the annual Outstanding Administrator Award process. Committee members shall be responsible for soliciting nominations for the award, reviewing applications and interviewing references, and for recommending up to three award recipients to the University President. The committee Chair or his or her designee shall work with representatives of the Service Awards Committee on the annual Outstanding Administrator/Service Awards Ceremony. Membership of this committee consists of a representative from each of the University Senates (Faculty, Classified, Graduate and Undergraduate); and five (5) administrators.

Service Awards Committee

The Service Awards shall manage and oversee the annual recognition of administrators' service milestones, beginning at 10 years and every five years thereafter, and of retirees. Committee members shall be responsible for reviewing and verifying administrators' service records and securing appropriate mementoes to recognize their achievements. The committee Chair or his or her designee shall work with representatives of the Outstanding Administrator Committee on the annual Outstanding Administrator/Service Awards Ceremony.

Article 3: Ad Hoc Committees

Ad Hoc Committees may be established at any time by a majority vote at any Administrative Senate meeting. Any Ad Hoc Committee will be disbanded once its charge has been accomplished satisfactorily or its reason for functioning ceases to exist. Once an Ad Hoc Committee has existed for at least two full consecutive years, the Chair of the Administrative Senate may request that such committee be converted to a Standing Committee. The request must be approved by two-thirds of the Administrative Senate. At that time, the function of the new Standing Committee shall be described in the "Committees" section of the Bylaws.

Article 4: University Committees

With the advice and consent of the Administrative Senate, the Chair shall submit nominations of representatives to serve on the University committees that require a representative from the administrative staff. Representatives shall be drawn from those constituents of the Administrative Senate (including, but not exclusive to the senators) who indicate a desire to serve on a committee.

Rules of Procedure: Bylaws

Article 1: Suspension of the Bylaws

The Bylaws may be suspended by a two-thirds vote of the Administrative Senate who are present and voting at any meeting of the Administrative Senate, provided there is a quorum as defined in Section 9 of these bylaws.

Article 2: Amendment of the Bylaws

The Bylaws may be amended by a two-thirds vote of the Administrative Senate who are present and voting at any meeting of the Administrative Senate, provided there is a quorum as defined in Section 9 of these bylaws. Written notice of the proposed amendment must be presented to the Administrative Senate at least one meeting prior to the next scheduled meeting, at which time the motion can be considered.

Committee Chair Goodman having motioned to approve the Administrative Senate Amendments to Constitution and Bylaws Resolution; Trustee Cooper seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Committee Chair Goodman reported that there were no further resolutions and no consent agenda items from the Governance Committee and that detailed minutes of the committee's discussion will be made available on the Board of Trustees website.

Resources, Facilities and Affordability Committee

Chair Scholl asked Committee Chair Viehweger to give the Resources, Finances, and Affordability Committee Report. Committee Chair Viehweger reported that the committee received updates on the Annual Capital Improvement Plan, Financials, Facility Projects and Planning, as well as a Treasury Update and Park Place Strategy updates.

Committee Chair Viehweger reported that the Committee recommended that following resolutions were to remain on consent resolution agenda.

- Consent Agenda Item: Capital Projects – Design through Construction
This resolution authorizes the University to undertake the following projects as described in Tab 26 of the Board Agenda.

Design & Construction Requests:

Convocation Center 3rd Floor Residential Restrooms Renovation
Facility Site Improvements-HCOM Phase I
Athens Campus Roadway Mill and Overlay

Modification of Design & Construction Requests:

Chemistry Building (Clippinger Phase I)
HCOM Utilities Phase I
James Hall Masonry Repairs

Additionally, the committee considered the following Consent Agenda Item

- Consent Agenda Item: HCOM Matching Quasi-endowment
This resolution authorizes the University to establish the Heritage College Scholarship Match Program: An additional \$1.5 million toward the matching program that will provide quasi-endowed scholarship funds for every dollar given to eligible scholarship endowments in the Heritage College of Osteopathic Medicine. Details of this resolution are described in Tab 27 of the Board Agenda.

Additionally, Committee Chair Viehweger reported that the committee reviewed the resolution: FY19 University Budget, located on Tab 22 of the June, 2018 Agenda. Committee Chair Viehweger stated that the committee recommends the FY19 University Budget Resolution for approval.

Committee Chair Viehweger motioned to approve the FY19 Other Tuition and Fees Resolution.

FISCAL YEAR 2018-2019

UNIVERSITY BUDGET

RESOLUTION 2018 -- 3697

WHEREAS, the appropriate planning and consultation has been completed within the University, resulting in recommendations for budget priorities, and

WHEREAS, the University has developed a funded budget consistent with the provisions of the state budget.

NOW THEREFORE, BE IT RESOLVED that the Fiscal Year 2018-2019 budgets of the expected revenues and expenses as presented are hereby approved subject to the following condition:

1. The Vice President of Finance and Administration, in conjunction with the Executive Vice President and Provost and with approval of the President, is authorized to make adjustments during the fiscal year to ensure that total expenditures do not exceed available resources

Proposed FY19 University Budget

Consolidated University Budget (All Funds)

(in millions)

		FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY18 Forecast	FY19 Budget
REVENUES							
1	State Appropriations	\$ 161.1	\$ 163.6	\$ 165.1	\$ 166.8	\$ 168.0	\$ 167.7
2	State Appropriations - Capital	11.8	11.7	10.5	32.5	20.5	23.4
3	Gross Undergraduate Tuition & Fees	298.1	304.5	305.3	303.6	297.7	298.8
4	Undergraduate Financial Aid	(51.3)	(57.8)	(60.1)	(62.5)	(58.9)	(63.0)
5	Net Undergraduate Tuition & Fees	246.7	246.7	245.2	241.1	238.8	235.8
6	Gross Graduate Tuition & Fees	94.0	100.1	108.2	115.3	114.1	124.9
7	Graduate Financial Aid	(29.9)	(28.5)	(29.0)	(28.2)	(27.8)	(28.7)
8	Net Graduate Tuition & Fees	64.2	71.6	79.2	87.1	86.3	96.3
9	Room & Board	90.0	95.9	95.4	92.9	92.3	91.4
10	Grants & Contracts	47.8	47.4	43.3	49.6	39.6	42.6
11	Facilities & Admin Cost Recovery	6.7	6.8	7.1	6.0	6.0	6.1
12	Endowment Distributions	-	-	-	-	-	-
13	Gift Contributions	31.2	31.0	16.0	20.0	19.9	20.0
14	Investment Income	(3.4)	(18.8)	97.6	54.3	78.4	57.2
15	Internal & External Sales	89.7	106.9	116.0	67.5	80.7	70.5
16	Total Revenues	745.8	762.7	875.1	817.8	830.5	811.0
19	Total Revenues & Revenue Allocations	\$ 745.8	\$ 762.7	\$ 875.1	\$ 817.8	\$ 830.5	\$ 811.0
20	Funding Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENSES							
21	Total Salaries, Wages, & Other Payroll	333.0	346.5	361.7	370.0	361.8	372.3
22	Total Benefits	99.1	117.4	154.0	122.7	116.2	121.9
23	Supplies & Services	91.5	81.9	79.6	75.2	96.3	94.4
24	Professional Services	52.5	54.1	48.9	39.6	38.0	41.7
25	Occupancy & Maintenance	39.3	44.5	44.3	44.2	28.6	33.5
26	Capital Costs	(14.1)	(3.1)	(1.9)	-	2.0	-
27	Cost Of Goods Sold	21.2	21.5	21.0	21.5	20.7	20.3
28	External Debt Service - Principal	-	0.1	0.1	-	-	-
29	External Debt Service - Interest	18.6	24.3	26.8	28.4	28.5	28.0
30	Internal Principal & Interest	-	0.4	2.5	-	-	-
31	Depreciation	37.9	44.8	50.1	50.1	51.3	52.1
32	Other Operating Expense	18.1	14.7	18.7	12.8	8.8	5.8
33	Total Direct Expenses	697.2	747.1	805.7	764.5	752.2	770.1
37	Total Expenses & Expense Allocations	\$ 697.2	\$ 747.1	\$ 805.7	\$ 764.5	\$ 752.2	\$ 770.1
38	Results of Operations	\$ 48.6	\$ 15.6	\$ 69.4	\$ 53.3	\$ 78.3	\$ 40.9
INVESTMENT TRANSFERS							
39	Transfer To (From) Operating Reserve	-	-	-	-	-	-
45	Total Investment Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
46	Net Results	\$ 48.6	\$ 15.6	\$ 69.4	\$ 53.3	\$ 78.3	\$ 40.9
47	Transfer Net Results to Fund Balance	-	-	-	-	-	-
48	Adjusted Net Results	\$ 48.6	\$ 15.6	\$ 69.4	\$ 53.3	\$ 78.3	\$ 40.9
39 + 47	Total Transfer To (From) Reserve	-	-	-	-	-	-

Budget Columns (All Funds)

(in millions)		Athens Colleges and Schools	Regional Campuses	Auxiliaries	Central & Admin Operations	Reserves & Subvention	Operating Activity Subtotal	Non- Operating Activity	Financial Statement Adj & Component Units	GAAP Adj Totals
REVENUES										
1	State Appropriations	\$ 142.2	\$ 22.4	\$ -	\$ 0.2	\$ 2.9	\$ 167.7	\$ -	\$ -	\$ 167.7
2	State Appropriations - Capital	-	-	-	-	-	-	23.4	-	23.4
3	Gross Undergraduate Tuition & Fees	255.4	35.2	-	5.4	2.8	298.8	-	-	298.8
4	Undergraduate Financial Aid	(48.6)	(5.2)	(13.9)	6.4	(1.7)	(63.0)	-	-	(63.0)
5	Net Undergraduate Tuition & Fees	206.8	30.0	(13.9)	11.8	1.1	235.8	-	-	235.8
6	Gross Graduate Tuition & Fees	124.1	0.1	-	0.6	-	124.9	-	-	124.9
7	Graduate Financial Aid	(28.1)	-	-	(0.5)	-	(28.7)	-	-	(28.7)
8	Net Graduate Tuition & Fees	96.0	0.1	-	0.1	-	96.3	-	-	96.3
9	Room & Board	-	-	91.4	-	-	91.4	-	-	91.4
10	Grants & Contracts	33.2	1.4	-	4.8	-	39.5	3.2	-	42.7
11	Facilities & Admin Cost Recovery	4.9	-	-	1.2	-	6.1	-	-	6.1
12	Endowment Distributions	14.4	0.5	0.2	14.7	-	29.8	(29.8)	-	-
13	Gift Contributions	3.7	0.2	2.8	3.3	-	10.0	10.0	-	20.0
14	Investment Income	-	-	-	1.6	7.5	9.1	47.8	0.3	57.2
15	Internal & External Sales	9.3	0.6	24.3	29.2	-	63.5	0.3	6.8	70.6
16	Total Revenues	510.6	55.4	104.8	66.8	11.5	749.1	54.8	7.1	811.0
17	Administrative Cost Distribution	-	-	23.8	(24.6)	0.8	-	-	-	-
18	Subvention Distribution	47.4	14.5	-	0.4	(62.3)	-	-	-	-
19	Total Revenues & Revenue Allocations	\$ 558.0	\$ 69.9	\$ 128.6	\$ 42.7	\$ (50.1)	\$ 749.1	\$ 54.8	\$ 7.1	\$ 811.0
20	Funding Transfers	\$ (6.4)	\$ (0.5)	\$ 3.3	\$ (14.8)	\$ 18.4	\$ -	\$ -	\$ -	\$ -
EXPENSES										
21	Total Salaries, Wages, & Other Payroll	208.1	31.2	30.5	102.5	-	372.3	-	-	372.3
22	Total Benefits	61.1	10.4	10.9	39.6	-	121.9	-	-	121.9
23	Supplies & Services	32.1	3.1	9.7	41.5	-	86.3	2.5	5.6	94.4
24	Professional Services	29.4	0.8	0.8	10.8	-	41.7	-	-	41.7
25	Occupancy & Maintenance	4.7	2.1	8.1	17.8	-	32.6	-	0.9	33.5
26	Capital Costs	1.8	0.2	1.6	1.9	-	5.5	101.7	(107.2)	-
27	Cost Of Goods Sold	0.2	-	13.8	6.3	-	20.3	-	-	20.3
28	External Debt Service - Principal	-	-	-	-	-	-	16.1	(16.1)	-
29	External Debt Service - Interest	-	-	-	-	-	-	29.5	(1.5)	28.0
30	Internal Principal & Interest	6.2	0.3	14.0	33.6	-	54.1	(54.1)	-	-
31	Depreciation	-	-	-	-	-	-	-	52.1	52.1
32	Other Operating Expense	3.0	0.2	2.1	2.4	-	7.7	0.2	(2.1)	5.8
33	Total Direct Expenses	346.6	48.1	91.4	256.3	-	742.4	95.9	(68.3)	770.0
34	Administrative Cost Allocations	154.0	15.4	22.2	(191.7)	-	-	-	-	-
35	Capital Cost Allocation	12.2	-	1.4	(13.6)	-	-	-	-	-
36	Subvention Allocation	55.3	6.7	-	-	(62.0)	-	-	-	-
37	Total Expenses & Expense Allocations	\$ 568.1	\$ 70.3	\$ 115.0	\$ 51.0	\$ (62.0)	\$ 742.4	\$ 95.9	\$ (68.3)	\$ 770.0
38	Results of Operations	\$ (3.8)	\$ 0.1	\$ 10.2	\$ 6.5	\$ (6.4)	\$ 6.6	\$ (41.1)	\$ 75.4	\$ 40.9
INVESTMENT TRANSFERS										
39	Transfer To (From) Operating Reserve	(10.8)	-	(0.1)	5.7	(7.4)	(12.7)	12.7	-	-
40	Transfer To (From) Plant Fund	0.8	-	16.7	5.1	-	22.6	(22.6)	-	-
41	Transfer To (From) Quasi Endowments	-	-	-	-	1.0	1.0	(1.0)	-	-
45	Total Investment Transfers	\$ (10.0)	\$ -	\$ 16.6	\$ 10.7	\$ (6.4)	\$ 10.9	\$ (10.9)	\$ -	\$ -
46	Net Results	\$ 6.2	\$ 0.1	\$ (6.4)	\$ (4.2)	\$ -	\$ (4.3)	\$ (30.2)	\$ 75.4	\$ 40.9
47	Transfer Net Results to Fund Balance	6.2	0.1	(6.4)	(4.2)	-	(4.3)	4.3	-	-
48	Adjusted Net Results	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (34.5)	\$ 75.4	\$ 40.9
39 + 47	Total Transfer To (From) Reserve	(4.6)	0.1	(6.5)	1.5	(7.4)	(17.0)	17.0	-	-

Committee Chair Viehweger having motioned to approve the Fiscal Year 2018-2019 University Budget Resolution; Trustee Casciani seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Committee Chair Viehweger reported the Committee reviewed the resolution: FY19 Fees–Athens Masters of Financial Economics located on Tab 23 of the June, 2018 Agenda. Committee Chair Viehweger stated that the committee recommends the FY19 Fees for the Masters of Financial Economics program for approval.

Committee Chair Viehweger motioned to approve the FY19 Fees Athens Masters of Financial Economics resolution.

FISCAL YEAR 2018-19
OHIO UNIVERSITY
ACADEMIC YEAR 2018-19 TUITION, FEE AND RATE INCREASES

RESOLUTION 2018 -3701

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in the recommendations for tuition, fee, and rate increases for purposes of investment in strategic priorities; and

WHEREAS, the proposed student fees are consistent with the legislative mandates on the establishment of undergraduate fees set forth in Am. Sub. H.B. 49, passed by the 132nd General Assembly.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibit A, effective Fall Semester 2018, for the Athens Masters of Financial Economics.

Exhibit A

EXISTING	Instructional Fee	General Fee	Program Fee	Special Services / Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of State Total
Masters of Financial Economics - Athens*	505	78	176	-	759	496	1,255

PROPOSED	Instructional Fee	General Fee	Program Fee	Special Services / Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of State Total
Masters of Financial Economics - Athens*	505	78	100	-	683	496	1,179

*Athens Graduate comprehensive rate applies for 9-18 credit hours

Committee Chair Viehweger having motioned to approve the Academic Year 2018-19 Tuition, Fee, and Rate Increases Resolution; Trustee Smullen seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Committee Chair Viehweger reported that the Committee reviewed the resolution: FY19 Century Bond Allocation located on Tab 25 of the June, 2018 Agenda. Committee Chair Viehweger stated that the committee recommends the FY19 Century Bond Allocation Resolution for approval.

Committee Chair Viehweger motioned to approve the FY19 Century Bond Allocation Resolution.

**APPROVAL FOR FY19 USES OF CENTURY BOND FUNDING AND THE USE
OF ANNUAL CENTURY BOND ALLOCATIONS TO FUND OPERATING
INVESTMENT IN DEFERRED AND PREVENTIVE MAINTENANCE**

RESOLUTION 2018 -3699

WHEREAS, the University issued \$250 million in 100-year maturity taxable bonds (“Century Bonds”) in order to establish a central bank funding model for deferred maintenance and other projects; and

WHEREAS, the Century Bond Guiding Principles set aside \$160 million of the \$250 million to address deferred maintenance in 16 annual \$10 million deferred maintenance tranches; and

WHEREAS, University management has presented the expected FY19 uses of Century Bond funding, inclusive of the FY19 \$10 million tranche; and

WHEREAS, a portion of the FY19 and future annual tranches will be used to fund deferred and preventive maintenance projects staffed by internal resources (operating); and

WHEREAS, the funding strategy has been reviewed and approved by the Treasury and Debt Advisory Committee.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the FY19 uses of Century Bond funding as presented.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees approves the use of annual Century Bond allocations to fund its operating investment in deferred and preventive maintenance projects.

Committee Chair Viehweger having motioned to approve the FY19 Uses of Century Bond Funding Resolution; Trustee Coleman seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Additionally, Committee Chair Viehweger stated that the Committee considered a resolution regarding the Muskingum Recreation Center. Committee Chair Viehweger asked General Counsel John Biancamano to summarize the resolution since it was not included in the Agenda, and he did so.

Committee Chair Viehweger stated that the committee recommends the Muskingum Recreation Center Resolution for approval.

Committee Chair Viehweger motioned to approve the Muskingum Recreation Center Resolution.

AUTHORIZATION FOR CREATION OF A UNIVERSITY

AFFILIATE - MUSKINGUM RECREATION CENTER

RESOLUTION 2018 -3702

WHEREAS, in June 12, 2009, Muskingum Recreation Center (“MRC”), was created as a nonprofit 501(c)3 corporation for the purpose of providing the residents of Muskingum County with recreational facilities and programs to improve their health, fitness and well-being; and

WHEREAS, the members of MRC were Ohio University, Genesis HealthCare System, The Muskingum County Community Foundation, and The Muskingum Family YMCA, with the University holding two seats on the 13 member MRC Board of Directors; and

WHEREAS, in Resolution No. 2011-3249, this Board stated its support for further investigation into the development of a recreation center on the Ohio University Zanesville Campus which would involve the lease of University land and a guaranty of a loan necessary to construct the center; and

WHEREAS, in Resolution No. 2012-3287, this Board declared 1.69 acres on the Ohio University Zanesville Campus as surplus and authorized a lease of this land to MRC for the construction and operation of a community recreation center housing an indoor aquatic facility (“the Recreation Center”) to be managed by MRC and built without any direct contribution from the University; and

WHEREAS, as a demonstration of support for this community project, Resolution No. 2012-3287 further authorized the President to include in the lease a \$1,500,000 guaranty of a loan from The Muskingum County Community Foundation to MRC to support the construction of the Recreation Center; and

WHEREAS, in Resolution No. 2012-3300, this Board authorized the President to enter into a lease of 1.69 acres on the Zanesville Campus to MRC for the purpose of constructing, managing and maintaining the Recreation Center; and this Board further authorized the President to commit the approved and reasonable resources of the University to complete and manage the project; and

WHEREAS, on January 4, 2013, the University entered into a lease agreement with MRC for 1.79 acres on the Zanesville Campus for the construction and operation of the Recreation Center; and

WHEREAS, on January 10, 2013, the University executed a lease agreement with MRC for the use of Littick Hall in connection with the operation of the Recreation Center; and

WHEREAS, in January, 2013, the University entered into a Letter Agreement with MRC for a loan in the amount of \$750,000 to be used by MRC in connection with the construction of the Recreation Center; and

WHEREAS, on January 23, 2013, the University entered into Guaranty Agreements with PNC Bank and various PNC related entities in connection with the construction and operation of the Recreation Center; and

WHEREAS, in January, 2013, Genesis HealthCare System, The Muskingum County Community Foundation, the Muskingum Family YMCA, the Zanesville Canal and Manufacturing Company Trust, MRC and the University entered into a Memorandum of Understanding for the use of University facilities in connection with the operation of the Recreation Center; and

WHEREAS, the President and the Vice President for Finance and Administration, in consultation with representatives of MRC, Genesis HealthCare System, The Muskingum County Community Foundation, The Muskingum Family YMCA and PNC Bank, have recommended that the governance of MRC and the various financial, organizational and managerial relationships between and among the parties be restructured in order to promote the long term success of the Recreation Center and to enhance the benefits this facility will bring to the University and the community; and

WHEREAS, the Recreation Center facility presents opportunities for the University to expand its teaching, research and outreach activities in areas relating to healthcare, wellness and rural and community health;

NOW THEREFORE, BE IT RESOLVED, that the President and the Vice President for Finance and Administration, in consultation with legal counsel, are authorized to negotiate with the related parties to implement a plan for restructuring the financial, organizational and managerial relationships between and among the University and the entities involved with the construction, financing and operation of the Recreation Center to ensure the long term success of the Recreation Center and to enhance the benefits this facility will bring to the University and the community, and they are further authorized to perform such actions and execute such documents as may be necessary to effectuate the plan.

BE IT FURTHER RESOLVED, that the Board of Trustees finds the foregoing restructuring of the MRC arrangements to be consistent with the teaching, research and engagement/outreach missions of the University.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President to nominate appropriate officers and employees of the University to serve as directors of MRC, with such University officers and employees representing the University in this capacity as part of their official duties and responsibilities to the University, entitling them to any immunity, indemnity, insurance and representation to which University officers and employees are entitled.

BE IT FURTHER RESOLVED, in accordance with the Board Policy on Affiliated Entities, that after the restructuring is completed, MRC shall be recognized as a University Affiliated Entity and reports on the status of this entity shall be given to the Board as required by that Policy.

BE IT FURTHER RESOLVED, that the President and the Vice President for Finance and Administration are directed to report to the Board of Trustees on the status of MRC at each Board meeting until such time that it is fully restructured and operating as a University Affiliate.

Committee Chair Viehweger having motioned to approve the Authorization for Creation of a University Affiliate – Muskingum Recreation Center Resolution;

Trustee Goodman seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Committee Chair Viehweger reported that there were no further resolutions or further consent agenda items to bring forward and that detailed minutes of the committee's discussions will be made available on the Board of Trustees website.

Executive Committee

Chair Scholl reported that on Thursday, the Executive Committee went into Executive Session to discuss threatened or pending litigation and that the Executive Committee also met earlier this morning and went into Executive Session to discuss the Compensation of a University Employee.

Chair Scholl stated that the Executive Committee proposes the approval of a resolution on Presidential Compensation that was not in the Agenda. Chair Scholl asked Secretary Moore to read the resolution.

Chair Scholl asked for a motion for the Compensation of the President Resolution be approved.

COMPENSATION OF THE PRESIDENT

RESOLUTION 2018 – 3700

WHEREAS, in accordance with the Board Policy for Annual and Comprehensive Presidential Performance Reviews, this Board has conducted an evaluation of the performance of President M. Duane Nellis during Fiscal Year 2017-18; and

WHEREAS, the Board has determined that through his hard work and exemplary leadership President Nellis has made a significant contribution toward the achievement of the goals of the University and enhanced its reputation and visibility; and

WHEREAS, the Board has determined that the President's many accomplishments during Fiscal Year 2017-18 include:

- ***Charting Strategic Direction.*** Visible, inclusive and consistent outreach to multiple internal and external constituencies of Ohio University (OHIO) to introduce, listen, engage, respect and ultimately develop a collective new direction for OHIO as a leading, 21st Century public higher education institution; as a result, defined strategic pathways and established a set of presidential priorities, endorsed by the Board of Trustees, to guide OHIO in achieving its mission;
- ***Talented Leaders.***
 - Selection of exceptional interim executive leaders to fill key roles and responsibilities during his first year of transition;
 - Established The Presidential Leaders Society, a diverse group of high-performing students comprised of undergraduates, graduate and medical students representing the OHIO system of campuses, that provide their time and talents as student leaders and University ambassadors to advance Presidential priorities and Institutional initiatives;
 - Successfully recruited, with full participation and input provided by a broad array of campus and community representatives, highly qualified professionals to join OHIO's Executive Leadership Team; each delegated to deliver on mission-centric goals, which include elevating OHIO's academic profile, student recruitment and success, faculty teaching, research and scholarly activity, making OHIO a national model for diversity & inclusion, raising OHIO's legacy of strong philanthropic support of Institutional goal's to new heights, and redefining how the Institution engages, connects with and serves our >230,000 alumni, partners and communities across the Region and globally;

- ***Achieving Institutional Mission.***

- Commissioned the OHIO Audit and Assessment Report for Diversity & Inclusion;
- Ushered in a renewed focus on financial sustainability and balanced budgeting while strengthening the academic core of the Institution by supporting an open, transparent and robust process with emphasis on principles of access to excellence, student affordability, current and future strategic value, opportunity for growth, operational efficiency, and infrastructure development;
- Enhanced significantly the principles of shared governance by timely and successful utilization and empowerment of multiple Presidentially-appointed Task Forces to address challenges and strategic opportunities at OHIO, including: Honors Task Force, Challenging Dialogues Lecture Series Task Force, Opioid Task Force, Regional Higher Education Study, Executive University and Communications and Marketing Group, Presidential Policy Advisory Group, Dublin Executive Oversight Committee, Budget Model Committee, and the Diversity and Inclusion Standing Committee; all Task Forces appear well-positioned to engage and recommend operational direction, innovative ideas and oversight for achieving key strategic priorities in the coming year(s);
- Engaged undergraduate and graduate students in campus safety and for involving them in various dimensions of shared governance on major strategic pathways.
- Served ably on prominent regional and national panels and committees to represent the interests of OHIO, the Region and the State in areas of higher education, technology, innovation and economic development;

WHEREAS, the Board believes the President, in his inaugural year and informed through the engagement and collaboration of constituencies across the broader academy and system, has charted a clear and joined vision for OHIO as a 21st century public higher education institution of ever greater academic excellence, prominence, and impact; and

WHEREAS, the Board wishes to recognize the President's accomplishments during the previous fiscal year;

NOW THEREFORE, BE IT RESOLVED, that the Board approves an increase of \$7,125 (i.e., 1.5%) in the President's Fiscal Year 2017-18 base compensation and an increase of \$525 (i.e., 1.5 %) for Mrs. Ruthie Nellis, effective July 1, 2018.

BE IT FURTHER RESOLVED that the Board approves a bonus of \$71,250 (i.e., 15%), computed on the President's base compensation for Fiscal Year 2017-18.

Chair Scholl motioned to approve the Compensation of the President Resolution; Trustee Viehweger seconded; Chair Scholl called for a vote; the resolution passed unanimously.

Chair Scholl stated that no additional issues were discussed in Executive Committee.

Consent Agenda

Chair Scholl stated that the board has removed one resolution from the consent agenda: the Region Coordinating Council Resolution. This resolution was added as an independent resolution and previously voted on in the Resources, Facilities, and Affordability Committee Report.

Trustee Coleman moved to approve the consent agenda; Trustee Goodman seconded; with all in favor, the consent agenda was approved as follows:

HONORARY DEGREE AWARD

RESOLUTION 2018 – 3703

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Robert Paul Kirshner, Honorary Doctor of Science

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

Robert Paul Kirshner

Dr. Robert Paul Kirshner has made groundbreaking contributions in several areas of astronomy, including the physics of exploding stars seen as supernovae, supernova remnants, the large-scale structure of the cosmos, and the use of supernovae to measure the expansion of the universe. Dr. Kirshner is Clowes Professor of Science Emeritus at Harvard University and Chief Program Officer for Science at the Gordon & Betty Moore Foundation, where he leads a team responsible for distributing more than \$100M per year for research and technology to enable fundamental scientific discoveries.

In his doctoral dissertation, Kirshner launched the field of distance determinations for supernovae based on spectroscopic measurements and physical models of exploding sources. He led the study of the nearest supernova in several millennia, Supernova 1987A in our neighbor galaxy, the Large Magellanic Cloud, using NASA's International Ultraviolet Explorer and Hubble Space Telescope. The results from this work have spurred major advances in our understanding of the evolution of massive stars. Kirshner was also part of a team that provided one of the first demonstrations in 1981 of large-scale inhomogeneity in the distribution of matter in the universe, manifesting itself as voids in the distribution of galaxies.

Kirshner was a leader in the effort to use supernovae to map the large-scale geometry of the universe, resulting in the discovery that the expansion of the universe is accelerating over time, driven by a mysterious dark energy that is now recognized as the dominant form of matter/energy in the universe. The discovery of cosmic acceleration was named by *Science Magazine* as the "Breakthrough of the Year" in 1998, and was recognized with the award of the 2011 Nobel Prize in Physics to three scientists, two of whom were Kirshner's former students. In his academic career, Kirshner held a postdoctoral appointment at Kitt Peak National Observatory and a faculty position at the University of Michigan before moving to Harvard University in 1985. He served as Chair of the Department of Astronomy from 1990-1997 and as Head of the Optical and Infrared Division of the Harvard-Smithsonian Center for Astrophysics from 1997-2003.

He is an author or co-author on more than 370 publications in the peer-reviewed literature, which have been cited over 49,000 times, with an h-index of 98. His 1998 paper, led by his former student Adam Riess, "Observational Evidence from Supernovae for an Accelerating Universe and a Cosmological Constant," *Astronomical Journal* 116: 1009–1038, has been cited more than 10,600 times. Kirshner published an account of the discovery of cosmic acceleration for a general audience in his 2002 book, *The Extravagant Universe* (Princeton University Press, 269 pp).

His research accomplishments have been recognized with Gruber Prize in Cosmology from Yale University, which honors a leading cosmologist, astronomer, astrophysicist or scientific philosopher for theoretical, analytical, conceptual or observational discoveries leading to fundamental advances in our understanding of the universe; the Dannie Heineman Prize from the American Institute of Physics, which recognizes outstanding publications in the field of mathematical physics; the James Craig Watson Medal from the National Academy of Sciences, which is awarded every two years for outstanding contributions to the science of astronomy; and the Wolf Prize in Physics. Between 1978 and 2010, 14 of the 26 Wolf Prizes winners have gone on to win the Nobel Prize, five of those in the following year.

Kirshner has served on numerous advisory panels for NASA and the National Science Foundation that have been influential in shaping national strategy for investments to advance the field of astronomy and astrophysics. From 2004–2006 he served as President of the American Astronomical Society, the national association of professionals working in astronomy and astrophysics, with a membership of more than 6000.

Kirshner is known as an outstanding educator and mentor for students and postdocs. He has supervised 19 doctoral students, two of whom received the Nobel Prize in Physics. He is a frequent public lecturer, with talks including a Frontiers in Science lecture at Ohio University in 2002. He also served as an informal mentor for Ohio University faculty member Ryan Chornock while Chornock was a postdoc at Harvard, and has collaborated with Joseph Shields. Kirshner and Chornock are co-authors on 50 articles in the peer-reviewed literature, while Kirshner and Shields are co-authors on 3 publications. In addition, Kirshner led the development of the 2.4-meter Hiltner Telescope, the primary research instrument at the MDM Observatory at Kitt Peak, Arizona. Ohio University joined the MDM Observatory as a partner in 2005 and our students and faculty use this facility for teaching and research.

Robert Kirshner's career provides a demonstration of the importance of mentoring students at all stages of their development, and of the power of curiosity-driven research to change our view of humanity's relationship to nature. Both ideas are foundational to Ohio University's

vision as an institution committed to transformational learning. Kirshner's influence is felt today at Ohio

University through his intellectual contributions, his association with our faculty, and his role in establishing the MDM Observatory as a major facility for research and teaching. For his accomplishments, he is exceptionally qualified to receive an honorary degree from Ohio University.

HONORARY DEGREE AWARD

RESOLUTION 2018 – 3704

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Sir Venkatraman “Venki” Ramakrishnan, Honorary Doctor of Science

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

Sir Venkatraman “Venki” Ramakrishnan

In 2009, Sir Ramakrishnan was awarded the Nobel Prize in Chemistry along with Thomas A. Steitz and Ada Yonath for his work on the atomic structure and function of the ribosome. In 2010, Sir Ramakrishnan received India's second highest civilian honor, the Padma Vibhushan, and in 2012, Sir Ramakrishnan was knighted for his services to Molecular Biology.

Sir Ramakrishnan was awarded a Ph.D. in Physics from Ohio University in 1976. Sir Ramakrishnan reflects the global mission of Ohio University and how valuable this orientation is to the furtherance of the leadership of the United States in science and innovation. Sir Ramakrishnan is one of the few American educated Nobel laureates to hail from outside the Ivy League schools. It is no coincidence that Ohio University is one of the few mid-sized state institutions that can claim an alumnus of such impressive achievement and global recognition in their field.

Honoring Sir Ramakrishnan places focus on the importance of the value of a global orientation, which Ohio University embraces. Recognizing Sir Ramakrishnan with an honorary degree allows Ohio University to show the value of a welcoming, open, and global perspective. It also affirms the importance of Ohio University's continued efforts to attract the best students from across the globe and offer opportunity and space for international students to innovate, with outcomes of immeasurable importance to society.

For his accomplishments, he is exceptionally qualified to receive an honorary degree from Ohio University.

FACULTY FELLOWSHIP AWARDS

RESOLUTION 2018 – 3705

WHEREAS, the proposed 2018-2019 Faculty Fellowship Leaves listed below have been reviewed in accordance with University policy and found to be meritorious.

NOW THEREFORE, BE IT RESOLVED that the listed leaves be approved.

BE IT FURTHER RESOLVED that the Executive Vice President and Provost may approve changes in the conditions of the fellowships, but not the total number of fellowships granted for the academic year.

College of Arts and Sciences			
Name	Department	Terms	Description
Bernstein, Alyssa	Department of Philosophy	Fall	Work on a book in moral and political philosophy that will expand on the Kantian foundations of John Rawls' view of human rights.
Clouse, Michele	Department of History	Spring	Conduct research for a book project titled <i>Her Proof to Right to Practice: Women, Medicine, and the Law in Early Modern Spain</i> .
Crawford, Cory	Department of Classics and World Religions	Spring	Finish and submit transcript for book on the first Jerusalem temple.
Govorov, Alexander	Department of Physics and Astronomy	Fall and Spring	Write and submit several papers and grant applications. Strengthen research on the optical and electronic properties of nanomaterials.
Held, Michael	Department of Chemistry and Biochemistry	Spring	Collaborate with local production brewery to develop new microbial techniques to help the department develop additional chemistry of brewing courses
Hoffman, Bruce	Department of Sociology and Anthropology	Fall and Spring	Complete data collection and analysis for a NSF funded project titled <i>Reshaping and Modeling the Criminal Justice System through Science, Technology, and Systems Analysis</i> .
Kelley, Mary Jane	Department of Modern Languages	Fall	Further research and write an article on the satirical poetry of Spanish poet Luis de Gongora y Argote.

Lopez, Dina	Department of Geological Sciences	Fall	Complete and publish scientific papers on processes affecting water and sediment chemistry in an acid mine drainage remediated stream, thermal behavior of an abandoned underground coal mine, and other topics.
Maxwell, Jaclyn	Department of History	Fall	Work on a new book project that expands on the existence of religious imposters in the late Antiquity and explores the social, cultural, and political meaning of this practice.
Pach, Chester Jr.	Department of History	Spring	Continue work on a book manuscript titled <i>The First Television War: TV News, the White House, and Vietnam</i> .
Partyka, Betsy	Department of Modern Languages	Spring	Continue a book-length project on Paraguayan women's literature titled <i>A Journey through the Narrative Fiction of Renee Ferrer 1986-2018</i> .
Petrik, James	Department of Philosophy	Spring	Produce two articles for publication: <i>Al-Kindi and Kant on the Commodification of Religion</i> and <i>God's Inscrutability and Moral Skepticism</i> .
Phillips, Daniel	Department of Physics and Astronomy	Fall and Spring	Collaborate on research regarding Halo Nuclei with faculty at the Technical University of Darmstadt
Phillips, Talinn	Department of English	Fall and Spring	Collaborate with the writing center at the Technical University of Darmstadt to better understand English language tutoring practices among science writers.
Quitslund, Beth	Department of English	Fall	Work on a book project that examines how sixteenth and seventeenth century English language liturgies informed Protestants and how this influenced their interpretation of the Bible.
Smucker, Thomas	Department of Geography	Fall and Spring	Collect and analyze data in Kenya and Tanzania on the integration of climate change adaptation and drought risk reduction.
Suzuki, Takaaki	Department of Political Science	Spring	Continue research on the political and social factors leading to rising economic inequalities and social stratification in Japan.
Uhalde, Kevin	Department of History	Spring	Begin a new research project examining how ordinary people in the late Roman Empire interacted with the law.

Wangui, Elizabeth	Department of Geography	Fall and Spring	Conduct research on how gender influences participation in a payment for ecosystem services project in Kenya, team teach graduate seminars in Nairobi, and incorporate team-based learning into Geography of Africa course.
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College of Business			
Name	Department	Terms	Description
Huq, Faizul	Department of Management	Spring	Work on research projects focusing on sustainable fuel consumption issues in the supply chain and Location Theory.
College of Fine Arts			
Name	Department	Terms	Description
Fisher, Christopher	School of Music	Spring	Pursue two major co-authored works in piano pedagogy for Oxford University Press.
Hibbitt, Alexandra	School of Art + Design	Fall and Spring	Conclude a book project, develop work for a large solo exhibition in spring of 2019 at The Weston Gallery in Cincinnati, and research and studio work on a new body of work.
Marchenkov, Vladimir	School of Interdisciplinary Arts	Fall and Spring	Complete a book titled <i>Three Borises: Truth Against the Will to Power</i> and prepare it for publication.
Sabraw, John	School of Art + Design	Fall and Spring	Pursue new research and creative activities relating to acid mine drainage remediation and pigment generation along with new artistic works and writings.
Heritage College of Osteopathic Medicine			
Name	Department	Terms	Description
Malgor, Ramiro	Department of Biomedical Sciences	Fall	Analyze the role of Wnt5a signaling pathways in the pathogenesis of atherosclerosis and find a novel molecular biomarker to diagnose and treat urinary cancer.
Ohio University, Regional Campuses			
Name	Department	Terms	Description
Haugen, Hayley	Division of Arts and Sciences	Fall	Complete and edit full-length poetry manuscript titled <i>Light & Shadow, Shadow & Light</i> .
Patton College of Education			
Name	Department	Terms	Description
Larson, William	Department of Educational Studies	Spring	Develop an electronic teaching tool and conduct research regarding educational administration. Examine the influence of collective efficacy on instruction and learning in schools in Southern Ohio.

Szolosi, Andrew

Department of
Recreation and
Sport Pedagogy

Spring

Develop and complete two manuscripts for submission to the *Journal of Environmental Psychology* and *Schole*. Complete a National Outdoor Leadership School (NOLS) course.

Russ College of Engineering and Technology			
Name	Department	Terms	Description
Bunescu, Razvan	School of Electrical Engineering and Computer Science	Fall	Design machine learning algorithms for generating variations of existing music. Develop machine learning framework that models responses due to expectation, tension, and surprise required for generating music with emotional content.
Judd, Robert	Department of Industrial and Systems Engineering	Fall and Spring	Create four to six Industrial and Systems Engineering Courses. Explore research concepts.
Liu, Chang	School of Electrical Engineering and Computer Science	Spring	Continue research involving analysis of medical data to reveal insights about patient medical history, medical coding, and billing information. Collaborate with team at Nationwide Children's Hospital on project using their data.
Welch, Lonnie	School of Electrical Engineering and Computer Science	Fall and Spring	Conduct genomic research relevant to understanding the biology of disease, specifically to discover cancer- correlated epigenetic markers through analysis of genomic and epigenetic data using algorithms.
Scripps College of Communication			
Name	Department	Terms	Description
Babrow, Austin	School of Communication Studies	Fall and Spring	Complete an undergraduate textbook on the study of communication theory as liberal education. Complete an outline for a scholarly book on risk communication in the age of globalized risks.
Harter, Lynn	School of Communication Studies	Fall and Spring	Initiate two projects on how storytelling functions in health contexts: a longitudinal study of a narrative medicine program and a podcast series in partnership with Health Communication.
Nighswander, Marcia	School of Visual Communication	Fall	Research the best business practices of art galleries and individuals who are successfully marketing and selling work by photographers and designers.

Smith, J. W.

School of
Communication
Studies

Fall

Write a memoir focusing on experience as a blind and Black professor in higher education. Revise and update three courses. Assist the Center for the National Federation of the Blind to help with Meet the Blind activities.

FACULTY AND ADMINISTRATIVE EMERITI AWARDS

RESOLUTION 2018 – 3706

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University; and

WHEREAS, their colleagues and supervisors have recommended action to recognize their service.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby approves emeriti status for the following individuals upon their retirement from Ohio University.

Name	Unit	Years Svc.	Title
Elaine F. Saulinskas	College of Arts and Sciences	30	Analytical Research Technician Emerita
Michael Drew Sisson	College of Arts and Sciences	10	Associate Lecturer Emeritus of Modern Languages
Albert J. Rouzie	College of Arts and Sciences	22	Associate Professor Emeritus of English
Douglas H. Green	College of Arts and Sciences	25	Associate Professor Emeritus of Geological Sciences
Thomas H. Carpenter	College of Arts and Sciences	21	Distinguished Professor Emeritus of Classics
Richard Damian Nance	College of Arts and Sciences	38	Distinguished Professor Emeritus of Geology
Matthew Murray White	College of Arts and Sciences	32.5	Professor Emeritus of Biological Sciences
Stephen Moran Reilly	College of Arts and Sciences	32	Professor Emeritus of Biological Sciences and the Ohio Center for Ecology and Evolutionary Studies
William Robert Holmes	College of Arts and Sciences	28	Professor Emeritus of Computational Neuroscience
Barbara Jane Reichenbach	College of Arts and Sciences	25	Senior Lecturer Emerita of Modern Languages
David George Sharpe	College of Arts and Sciences	24	Senior Lecturer Emeritus of English
Rebecca Ann Thacker	College of Business	24	Associate Professor Emerita of Human Resource Management
Dorothy Elaine Bryant	College of Fine Arts	21	Associate Professor Emerita of Music
Jennifer Horner	College of Health Sciences and Professions	10	Associate Dean Emerita of the College of Health Sciences and Professions
Stephen Thomas Trotta	College of Health Sciences and Professions	31	Clinical Manager Emeritus of the Ohio University Therapy Associates
Margaret Brooke Hallowell	College of Health Sciences and Professions	22	Professor Emerita of Communication Sciences and Disorders
Regina (Ginger) Weade	Patton College of Education	19	Professor Emerita of Teacher Education
Nancy Fannin Hamblin	Regional Higher Education	19	Associate Lecturer Emerita of Anthropology, Ohio University Zanesville
Vicky Kay Parker	Regional Higher Education	25	Associate Professor Emerita of Health Sciences and Professions, Ohio University Chillicothe

Michael A. Millay	Regional Higher Education	27	Associate Professor Emeritus of Biology, Ohio University Southern
Charles W. Jarrett	Regional Higher Education	35	Associate Professor Emeritus of Sociology, Ohio University Southern (Posthumous)
Mary Barbara Trube	Regional Higher Education	16	Professor Emerita of Education, Ohio University Chillicothe
Beverly P. Bell	Regional Higher Education	31	Senior Lecturer Emerita of Middle Childhood Education, Ohio University Zanesville
Cindy Lou Matyi	Regional Higher Education	26	Senior Lecturer Emerita of Psychology, Ohio University Chillicothe
Ronald J. Faliszek	Russ College of Engineering and Technology	42	Assistant Professor Emeritus of Aviation
Tiao Jen Chang	Russ College of Engineering and Technology	35	Professor Emeritus of Civil Engineering
Timothy J. Sexton	Russ College of Engineering and Technology	30	Professor Emeritus of Engineering Technology and Management
Philip Dale Campbell	Scripps College of Communication	22	Associate Professor Emeritus of Information and Telecommunication Systems
Lawrence Hamel-Lambert	Scripps College of Communication	16	Associate Professor Emeritus of Visual Communication
William R. Schneider	Scripps College of Communication	22	Associate Professor Emeritus of Visual Communication
Andrew Paul Snow	Scripps College of Communication	16	Professor Emeritus of Information and Telecommunication Systems
Alfred B. Weiner	Student Affairs	51	Director Emeritus of Counseling and Psychological Services

RESOLUTION TO ADOPT UPDATED COMPLETION PLAN

RESOLUTION 2018 – 3707

WHEREAS, Am. Sub. H. B. No. 59, adopted by the 130th General Assembly, required that “not later than June 30, 2014, the board of trustees of each institution of higher education, shall adopt an institution-specific completion plan designed to increase the number of degrees and certificates awarded to students; and

WHEREAS, the plan shall be consistent with the mission and strategic priorities of the institution, include measureable student completion goals, and align with the state’s workforce development priorities; and

WHEREAS, upon adoption by the board of trustees, each institution of higher education shall provide a copy of its plan to the chancellor of higher education; and

WHEREAS, the board of trustees of each institution of higher education shall update its plan at least once every two years and provide a copy of their updated plan to the chancellor upon adoption.”

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees adopts the “Ohio University Completion Plan Update 2018” attached hereto and instructs the Secretary of the Board to provide a copy of the plan to the chancellor of higher education.

COLLEGE OF FINE ARTS
SCHOOL OF INTERDISCIPLINARY ARTS
BACHELOR OF FINE ARTS IN
INTERDISCIPLINARY ARTS

RESOLUTION 2018 - 3708

WHEREAS, the School of Interdisciplinary Arts in the College of Fine Arts proposes to create the Interdisciplinary Arts Bachelor of Fine Arts; and

WHEREAS, the proposed degree program has completed University Curriculum Council approval; and

WHEREAS, the Interdisciplinary Arts program will meet demand to allow artists to create their own professional paths and interdisciplinary work provides artists a broad range of skills and talents to bridge art forms and facilitate cultural interactions; and

WHEREAS, the program aligns with the college and university vision of innovation by fostering entrepreneurship and self-initiative as well as devises strategies for collaboration; and

WHEREAS, faculty and facility resources needed to establish the Interdisciplinary Arts Bachelor of Fine Arts have been identified.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves establishing the Bachelor of Fine Arts in Interdisciplinary Arts degree in the School of Interdisciplinary Arts in the College of Fine Arts.

COLLEGE OF EDUCATION
DEPARTMENT OF COUNSELING AND HIGHER EDUCATION
BACHELOR OF APPLIED HUMAN AND CONSUMER SCIENCES IN
HUMAN SERVICES

RESOLUTION 2018 - 3709

WHEREAS, the Department of Counseling and Higher Education in the College of Education proposes to create a Bachelor of Applied Human and Consumer Sciences degree in Human Services; and

WHEREAS, the proposed degree program has completed University Curriculum Council approval; and

WHEREAS, the core courses will focus on human services professionals, supervision in human services environments, execution of human services in a variety of workplace settings, and professional development; and

WHEREAS, the program is an online bachelor completion program designed for students who already have completed an associate degree or completed a minimum of sixty semester hours; and

WHEREAS, program graduates will be eligible for positions in residential facilities, social and human service non-profit organizations, for-profit social service agencies, state and local government and/or prepared to enter graduate programs, such as counseling, psychology, and social work; and

WHEREAS, faculty and facility resources needed to establish the Human Services program have been identified.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves establishing the Bachelor of Applied Human and Consumer Sciences degree in Human Services in the Department of Counseling and Higher Education in the College of Education.

COLLEGE OF BUSINESS
DEPARTMENT OF MANAGEMENT
MASTER OF SCIENCE IN MANAGEMENT

RESOLUTION 2018 – 3710

WHEREAS, the Department of Management in the College of Business proposes to establish the Master of Science in Management degree; and

WHEREAS, the proposed degree program has completed University Curriculum Council approval; and

WHEREAS, the proposed curricular program addresses opportunities for new job credentials, changing career paths, and acquisition of new skills and competencies; and

WHEREAS, the degree requires 39 credits composed of three stackable certificate programs and a capstone experience, and

WHEREAS, facilities and faculty resources are sufficient to establish the Master of Science in Management.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves establishing the Master of Science in Management degree in the College of Business.

COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
SCHOOL OF NURSING
MASTER OF SCIENCE IN NURSING
PSYCHIATRIC MENTAL HEALTH NURSE PRACTITIONER

RESOLUTION 2018 - 3711

WHEREAS, the School of Nursing in the College of Health Sciences and Professions proposes to create the Master of Science in Nursing – Psychiatric Mental Health Nurse Practitioner track; and

WHEREAS, the proposed degree program has completed University Curriculum Council approval; and

WHEREAS, the Psychiatric Mental Health Nurse Practitioner track will prepare advanced practice registered nurses who will effectively care for patients with complex psychiatric and physical health needs; and

WHEREAS, the proposed curricular program provides graduates with advanced psychiatric skills needed to offer therapy, prescription psychiatric medications and clinical management to under-served patients with mental illness and chronic medical co-morbidities; and

WHEREAS, students will complete 37 credit hours of coursework, which includes both core and specialty courses offered in blended, online and face-to-face on-campus intensive experiences and which students will complete a faculty-supervised practice immersion of 500 clinical hours in specialty settings; and

WHEREAS, faculty and facilities resources needed to establish the nurse practitioner track have been identified.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves establishing the Master of Science in Nursing – Psychiatric Mental Health Nurse Practitioner degree track in the School of Nursing in the College of Health Sciences and Professions.

COLLEGE OF BUSINESS
DEPARTMENT OF MANAGEMENT INFORMATION SYSTEMS
DEPARTMENT NAME CHANGE

RESOLUTION 2018 – 3712

WHEREAS, the Department of Management Information Systems is requesting a name change to the Department of Analytics and Information Systems; and

WHEREAS, the proposed name change is supported by the College of Business; and

WHEREAS, the proposed name change will reflect that half of the faculty and courses are now focused on the area of business analytics; and

WHEREAS, the name change will not impact curricular offerings or faculty staffing.

NOW THEREFORE, BE IT RESOLVED that the Department of Management Information Systems be renamed the Department of Analytics and Information Systems.

COLLEGE OF BUSINESS
NAME CHANGE FOR THE DEGREE
MASTER OF SCIENCE IN BUSINESS ANALYTICS

RESOLUTION 2018 - 3713

WHEREAS, the College of Business proposed to establish the Master of Science in Business Analytics degree; and

WHEREAS, the proposed degree program was approved by the Ohio University Board of Trustees on January 19, 2018, through Resolution 2018 – 3676; and

WHEREAS, the proposed curricular program review by the Ohio Department of Higher Education Chancellor’s Council on Graduate Studies noted that the culminating experience and outcomes more closely align with a professional degree and should be approved as a degree that meets the plan of business; and

WHEREAS, on May 22, 2018, the Chancellor of the Ohio Department of Higher Education approved the degree proposal as a Master of Business Analytics.

NOW THEREFORE, BE IT RESOLVED that the Master of Science in Business Analytics degree be renamed Master of Business Analytics.

COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
SCHOOL OF NURSING
NAME CHANGE FOR THE
NURSE ADMINISTRATOR PROGRAM

RESOLUTION 2018 – 3714

WHEREAS, the School of Nursing in the College of Health Sciences and Professions supports a name change for Nurse Administrator to Nurse Leader; and

WHEREAS, the proposed name change has been approved by the University Curriculum Council; and

WHEREAS, the proposed name change will reflect the program course to prepare students to provide leadership in nursing and healthcare organizations; and

WHEREAS, the name change will not impact curricular resources or faculty staffing.

NOW THEREFORE, BE IT RESOLVED that the Nurse Administrator program be renamed Nurse Leader.

MAJOR, DEGREE, AND COLLEGE PROGRAM REVIEWS

RESOLUTION 2018 – 3715

WHEREAS, the continuous review of academic programs is essential to the maintenance of quality within an educational institution; and

WHEREAS, Ohio University has had for many years a rigorous program of internal review; and

WHEREAS, the Higher Learning Commission through its Criterion 4A requires, “The institution maintains a practice of regular program reviews.”

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts the program reviews for the following six programs:

College of Arts and Sciences

- Economics
- Geological Sciences
- Sociology and Anthropology
- Women’s, Gender, and Sexuality Studies

University College

- Criminal Justice
- Aerospace Studies (Air Force ROTC)

CAPITAL PROJECTS

APPROVAL TO PROCEED WITH DESIGN AND CONSTRUCTION

RESOLUTION 2018 - 3716

WHEREAS, construction and renovation projects with a total project budget of \$500,000 or more require Board approval; and

WHEREAS, projects presented and recommended for Board approval have been subject to a multi-step planning process culminating in executive leadership review and approval by the Capital Funding and Priorities Committee (CF&PC); and

WHEREAS, the following projects are presented for Board approval:

Design & Construction Requests:

Capital Project Budget & Authorized Expenditures	
Project	Current
Convocation Center 3 rd Floor Residential Restrooms Renovation 2018	\$3,500,000
Facility Site Improvements-HCOM Phase I	\$2,200,000
Athens Campus Roadway Mill and Overlay 2018	\$584,000
Total	\$6,284,000

Modification of Design & Construction Requests:

Capital Project Budget & Authorized Expenditures			
Project	Previous	Current	Total
Chemistry Building (Clippinger Phase I)	\$6,166,000	\$36,434,000	\$42,600,000
HCOM Utilities Phase I-EIP/HCOM	\$4,370,000	\$900,000	\$5,270,000
James Hall Masonry Repairs	\$1,000,000	\$725,000	\$1,725,000
Total	\$9,945,000	\$39,650,000	\$49,595,000

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

**ESTABLISHMENT OF UNIVERSITY QUASI-ENDOWMENTS
HERITAGE COLLEGE SCHOLARSHIP MATCH PROGRAM**

RESOLUTION 2018 – 3795

WHEREAS, the Board of Trustees of Ohio University is responsible for oversight of the financial condition of the institution, and

WHEREAS, the Board of Trustees has the ability to establish quasi-endowments, or funds functioning as endowments, to be utilized at the discretion of the University, and

WHEREAS, The Ohio University Foundation Board of Trustees and, specifically, the Investment Committee is entrusted by the Board of Trustees of Ohio University with the oversight to invest funds established as University quasi-endowments, and

WHEREAS, University quasi-endowments are invested alongside endowments of the University and The Ohio University Foundation and managed in accordance with The Ohio University Foundation's investment policy and spending policy, and

WHEREAS, the following quasi-endowments are requested to be established:

Heritage College Scholarship Match Program: An additional \$1.5 million toward the matching program that will provide quasi-endowed scholarship funds for every dollar given to eligible scholarship endowments in the Heritage College of Osteopathic Medicine.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves the establishment of the above listed funds.

BE IT FURTHER RESOLVED, that the Treasurer of Ohio University, be and hereby is, directed and authorized to administer policies and procedures to manage these quasi-endowments.

Unfinished Business

There wasn't any unfinished business.

New Business

There was no new business.

Communications, Petitions, and memorials

Chair Scholl recognized Alumni Representative Teplitzky for his service on the Board. Board Secretary Moore read the Certificate of Appreciation as follows:

OHIO UNIVERSITY

June 22, 2018

CERTIFICATE OF APPRECIATION

presented to

Ron Teplitzky

Alumni Representative, 2016-2018

FOR your thoughtful dedication to your responsibilities as Alumni Association Representative to the Ohio University Board of Trustees;

FOR your unwavering interest in and commitment to matters of accountability, integrity, fiscal responsibility and personal connectivity throughout the University community;

FOR your valuable expertise in helping Ohio University extend its historic legacy of excellence through strategic planning and priority setting;

FOR your strong commitment to Ohio University's extensive alumni network and its growing national prominence;

FOR those personal and professional qualities which have garnered our highest admiration and esteem;

WE thank you and affirm our appreciation.

Conferred as a Mark of Esteem by the

President and the Board of Trustees of Ohio University.

Secretary Moore announced that the next meeting of the Ohio University Board of Trustees would be on August 21st and 22nd 2018 on the Dublin OH campus.

The June 2018 Meeting of the Ohio University Board of Trustees adjourned at 1:02pm.

Subcommittee Minutes



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Ohio University Board of Trustees

Academics and Student Success Committee

Thursday, June 21, 2018

Ohio University–Chillicothe, Bennett Hall Room 110

Present:

Committee members: Committee Chair Cary Cooper, Trustee Victor Goodman, Trustee Austin McClain

Other trustees: Trustees Steve Casciani, Janelle Coleman, David Pidwell, Ron Teplitzky, Dave Scholl, Diane Smullen, Peggy Viehweger, Faith Voinovich
President Duane Nellis, Interim Executive Vice President and Provost Elizabeth Says, Faculty Representative Sara Helfrich, Board Secretary Moore

Committee Chair Cooper called the meeting to order at 10:15 a.m.

President Nellis introduced OHIO's incoming Executive Vice President and Provost, Dr. Chaden Djalali, who will begin his role later in the summer; and Dr. Gigi Secuban, newly hired as OHIO's first Vice President for Diversity and Inclusion. Committee Chair Cooper also invited self-introductions by two new members of the committee: Dr. Sara Helfrich, who is a Faculty Representative, Vice Chair of the Faculty Senate, and member of the University Curriculum Council; and Mr. Austin McClain, Student Trustee.

Office of Instructional Innovation Dashboard

Interim EVPP Says introduced Brad Cohen, Senior Vice Provost for Instructional Innovation. SVP Cohen presented the dashboard for the Office of Instructional Innovation (*refer to Tab 4 of June, 2018 agenda*).

During discussion of the Textbook Initiative, OII's collaborative effort with the Libraries and Office of Information Technology, Chair Scholl noted that the savings reported from the Top Hat Partnership alone amounted to approximately \$76 per impacted student. He remarked that this is a nontrivial amount, and he noted that it offsets the impact of the new career-service fee.

Trustee Pidwell asked whether OHIO will ever be able to offer a fully online 4-year degree, and what obstacles there are to achieving it now. SVP Cohen replied that there is not a barrier to doing so, and that the infrastructure is in place to do it. He noted that it is worth considering whether OHIO should do so; there is great value in the residential experience for undergraduate students, and some skills are difficult to develop fully without significant in-

person interaction. He added that a fully online undergraduate degree program might undercut the value proposition of OHIO's residential offerings. SVP Cohen added that the focus of online undergraduate courses and programs has been on helping students with degree completion.

Chair Cooper asked whether OHIO's online offerings will be available in future to international students. While noting that this capability exists now, at least in areas served by adequate infrastructure, SVP Cohen noted that many institutions, including OHIO, are looking at online international students as a potential market. He added that some graduate programs are already moving in this direction.

Trustee Goodman inquired whether OHIO's online offerings require a face-to-face component. SVP Cohen responded that many courses and programs are hybrid in nature, citing the College of Business' offerings as examples. He also noted, however, that not all online offerings have that requirement; the goals of a program must drive the choice of modality or modalities. He further added that face-to-face interaction does not necessarily have to take place on an OHIO campus. For instance, students and faculty could convene at a community space such as a national park.

Trustee Goodman noted that the increase in online learning impacts considerations about budgets and, ultimately, what we want our university to be. SVP Cohen replied that currently OHIO's online offerings are serving different populations than the traditional residential undergraduate student.

Trustee Scholl noted that traditionally, OHIO has differentiated itself from other residential universities through the beauty of its campus, personal connections with enthusiastic alumni, etc. He asked how institutions differentiate themselves in the online environment, when students may never see the campus and can take courses from anywhere in the world. SVP Cohen replied that the quality of the learning experience, and particularly of the faculty, constitutes the value proposition to online learners; investment in instructional designers is also strategically important, in order to help develop courses and programs that are distinctive in quality. Trustee Scholl expressed appreciation for the recognition of the faculty role, and added that networking connections can also be valuable to students after completing a high-quality program.

Trustee Casciani asked whether OHIO provides training for instructors in teaching online. SVP Cohen responded that OII does offer this training, and it has proven popular. He added that making such training mandatory for all instructors would probably not be well-received, but that those who pursue the training find it very valuable.

Trustee Scholl asked whether OHIO's strong strategic enrollment initiatives are matched by our capacity to expand online learning offerings. SVP Cohen responded that he and Craig

Cornell, Senior Vice Provost for Strategic Enrollment Management, work very closely together for this reason, and that OII is moving quickly to scale up capacity,

Trustee Coleman asked about gaps in the accessibility of online learning for all populations, in terms of infrastructure and the ability to adapt to the online environment. SVP Cohen said accessibility is uneven. He noted that realistically, online learning may not be the best choice for everyone; however, added that OII is working to help new students understand what it requires and ultimately to succeed. He added that while infrastructure is an issue, there are public facilities across the state that students can use, particularly in libraries.

Committee Chair Cooper asked what services are being purchased from external partners are things that the university cannot do for itself. SVP Cohen responded that these partners help do things that are difficult for OHIO to do; in particular he noted that providers such as Pearson make large up-front investments in program development without any guarantee of a return, which takes a lot of risk off OHIO. He also said they have expertise in raising our programs' visibility in online searches, which is a vital marketing tool. SVP Cohen then noted that OII is gradually growing internal capacity that will make us less reliant on such assistance, and that they are currently launching some new programs without external partners, as well as getting more involved in search.

Committee Chair Cooper asked whether the Ohio Department of Education is moving to ensure that future educators will learn how to teach online. IEVPP Sayrs said she was not aware of any movement in that specific area. She added that such a move would not affect college faculty, since ODE does not have responsibility for training faculty. She also said that many institutions do not formally provide their graduate students who aspire to become faculty with any training in instructional techniques at all; she said the Center for Teaching and Learning plays a vital role in filling this need at OHIO.

Standing Reports and Updates

Preliminary Summer Enrollment Update

Craig Cornell, Senior Vice Provost for Strategic Enrollment Management, provided an update on summer enrollments (*refer to Tab 5 of the June, 2018 agenda*).

Consent Resolutions: Honorary Degrees

IEVPP Sayrs introduced the consent resolutions to confer honorary degrees on Robert Paul Kirshner (*refer to Tab 6 of the June, 2018 agenda*) and Sir Venkatraman Ramakrishnan (*refer to Tab 7 of the June, 2018 agenda*).

Committee Chair Cooper commented that Dr. Ramakrishnan is currently president of the Royal Society of London, the world's oldest independent scientific academy, joining a very long history of distinguished members including Christopher Wren and Isaac Newton.

Trustee Goodman moved, and Trustee Scholl seconded, to include both resolutions on the consent agenda. The motion passed unanimously.

Certificate Programs Approved 2017 – 2018

IEVPP Sayrs presented a list of 18 certificate programs that were approved through the Programs Committee of University Curriculum Council in 2017 – 2018 (*refer to Tab 8 of the June, 2018 agenda*). She noted that the vast majority are new graduate certificates, many part of the trend toward stackable degrees.

There were no questions about the approved certificate programs.

Promotion and Tenure

IEVPP Sayrs presented a list of the recommendations for promotion and tenure for 49 Group I and 18 Group II faculty members (*refer to Tab 9 of the June, 2018 agenda*).

Trustee Goodman asked whether the individuals recommended for professor already have tenure. IEVPP Sayrs responded that the vast majority of tenure-track faculty are considered for tenure and promotion to associate professor at same time, and that the vast majority who go up for promotion to full professor already have tenure. She noted that in rare cases someone will come to the university already having sufficient credentials for associate or full professor rank, but they will undergo a “trial period” of a few years before receiving tenure here. In the case of the individual noted by Trustee Goodman, she said this was an artifact of an earlier time when votes for tenure and promotion were done separately. She added that for the purposes of summary faculty data such as dashboards, the Group I category includes all individuals who are either tenured or on the tenure track.

Consent Resolution: Faculty Fellowship Awards

IEVPP Sayrs presented a list of faculty fellowship leaves approved by the academic and university leadership for the coming year (*refer to Tab 10 of the June, 2018 agenda*).

Trustee Goodman moved, and Trustee Scholl seconded, to include the resolution on the consent agenda. The motion passed unanimously.

Consent Resolution: Emerita / Emeritus Recommendations

IEVPP ES presented a list of 32 faculty members who have been nominated for emeriti status upon their retirement (*refer to Tab 11 of the June, 2018 agenda*).

Committee Member Goodman moved, and Trustee Scholl seconded, to include the resolution on the consent agenda. The motion passed unanimously.

Consent Resolution, Regional Coordinating Council Appointments

IEVPP Sayrs presented a list of individuals appointed to membership on the Coordinating Council at each of OHIO's regional campuses (*refer to Tab 12 of the June, 2018 agenda*). Secretary Moore stated that because one person on list has since taken a new job and must be replaced, approval of this roster needs to be removed from the committee's consent agenda and introduced as a separate resolution for the full Board on the following day.

Trustee Goodman moved, and Trustee Coleman seconded, to remove the list from the committee's consent agenda. The motion passed unanimously.

Trustee Goodman motioned for the Resolution to be introduced as an independent resolution. Trustee Coleman seconded and the motion was passed unanimously.

In reference to the awarding of emeriti status, Trustee Scholl remarked that these conferrals are a premier career achievement for faculty and a way OHIO honors their scholarly dedication and achievements. He said that the fact that the committee did not spend much time discussing them should not be taken as a lack of enthusiasm or a lack of recognition that emeriti status is a well-deserved honor. Other trustees and senior leadership agreed.

Trustee Goodman said that he also appreciated the opportunity to read about the faculty fellowships and see the interesting work our faculty members are doing. IEVPP Sayrs agreed and said it was fascinating to review the applications for this year's fellowships.

Academic Quality—Initiatives

Student Affairs Strategic Plan

Jason Pina, Vice President for Student Affairs, and Jenny Hall-Jones, Associate Vice President and Dean of Students, updated the committee on the Student Affairs Strategic Plan and the process of developing it (*refer to Tab 13 of the June, 2018 agenda*).

Trustee Goodman asked how the learning outcomes and competencies identified in the plan would be measured. IEVPP Sayrs responded that these co-curricular outcomes are overseen through a different process than that for academic outcomes, although the overseeing committees work closely together. AVP Hall-Jones added that the process will be piloted with the student staff in Student Affairs first, and later scaled up to all students as feasible; she emphasized that it will all be outside the classroom and not involve academic activity.

Trustee McClain commented on the importance of co-curricular activities in enriching the OHIO experience. He thanked the presenters for the work Student Affairs is doing to support and elevate learning outside the classroom.

Trustee Scholl noted that the learning-outcome “badges” proposed in the plan seem like career development that would be valuable for every OHIO student. He asked whether the badge structure would be implemented in a way that all students could benefit and not just Student Affairs student employees. VPSA Pina replied that grant funds are supporting some initial implementation, and the new career-service fee will help scale the effort up. IEVPP Sayrs added that the new Honors Program has pathways that marry the classroom with external experiences, and this could already be considered another kind of pilot of the concept.

Trustee Casciani asked whether Student Affairs had delved into data on why students leave—are the reasons mostly academic or financial, and at what points are they leaving? AVP Hall-Jones responded that the in-depth work on retention questions such as these is just beginning, and they are about to look closely at OHIO’s retention data. IEVPP Sayrs noted that in general, research on college students who drop out in their first year typically finds the reasons are usually not primarily academic but are actually more closely related to the lack of a sense of belonging and integration.

Trustee Coleman asked how the Strategic Plan will apply to regular SA employees, not just students. VPSA Pina replied that the unit will be reviewing job descriptions for all SA employees and revising where necessary to integrate cultural competencies and skills into the descriptions; professional development around equity and social justice will also be fostered by each department.

Trustee Pidwell asked about the level of SA’s involvement in not just retaining but also recruiting students to OHIO. VPSA Pina responded that SA’s efforts broadly help differentiate OHIO for the purposes of marketing and recruiting. Examples include the quality of the dining, housing and campus experience. He added that SA has been pursuing some national awards to raise awareness of OHIO as a national leader; these awards are tools the university can showcase in marketing materials. Also, he said that implementing and assessing the impact of the Strategic Plan will provide valuable data that can not only be used within the university but also promoted in recruiting.

Trustee Casciani said that some European universities grade by pass/fail in an undergraduate student’s first two years as a measure to reduce discouragement and boost retention; he asked if OHIO has considered such a policy. IEVPP Sayrs responded that the university offers students this option for individual courses rather than as a default, and she did not know of any other U.S. institutions that have such a policy.

Trustee Voinovich noted that because retention factors into an institution’s national ranking rankings, improving retention rates also indirectly supports recruiting. She expressed appreciation for the work being done within OHIO by Loralyn Taylor, director of analytics for University Student Success Initiatives, to support and evaluate retention

efforts. IEVPP Sayrs agreed, while adding that retention rates vary across student subgroups, and more work is needed to eliminate these disparities.

Committee Chair Cooper asked whether Student Affairs will be working with the new Vice President for Diversity & Inclusion to pursue the social-justice objective of the Strategic Plan; he also asked whether the plan included a definition of the term “social justice.” VPSA Pina answered that per President Nellis’s priorities, SA would be collaborating on the broad area of diversity and inclusion with the new VPDI, Dr. Gigi Secuban. He emphasized two aspects of the social-justice objective: a personal goal for everyone in the unit (e.g., someone decides to learn more about accessibility), and a departmental-level goal (e.g., an office deciding to broaden outreach in order to diversify the population of students using its services).

Trustee Scholl commended the strategic planning effort and asked whether a second phase will address the regional campuses. AVP Hall-Jones responded that while it may seem that the Strategic Plan is Athens-focused, they intend references to “all students” to include the regional-campus students as well.

Academic Quality Highlight: Digital Inking and Video Engagement

Marty Tuck, Dean of the Chillicothe campus, introduced Associate Professor Mike LaFreniere to deliver a presentation on how he uses computer-mediated communication, including digital inking and video engagement, to help gauge the level of his students’ conceptual understanding of course material (*refer to Tab 14 of the June, 2018 agenda*).

Trustee Viehweger commented that she has seen from her son’s learning experience that the rapid feedback enabled by technologies such as these is tremendously helpful to the learner.

President Nellis asked if students can be divided into subgroups for group work. Dr. Lafreniere replied that they can, by any key characteristic such as major; this capacity facilitates differentiated instruction.

Trustee Scholl asked how many students Dr. Lafreniere has in his classes and where they are located. Dr. Lafreniere responded that he usually has 100–120 in his math classes, and often has 10–20 in his engineering classes. He added that they are from all over the world. Trustee Scholl asked how they find his classes, and Dr. Lafreniere replied that they typically find them in online course lists.

Trustee Teplitzky asked what strategies Dr. Lafreniere used to foster engagement with his distance students. Dr. Lafreniere answered that it takes a great deal of effort. He said he makes himself available through multiple means including email, text and phone, and that he looks for ways to personalize his interactions by, e.g., learning how they like to be

addressed or what their hobbies are. He also noted, however, that many of his younger students actually seem to prefer *less* personal interaction.

Trustee Viehweger asked how effective this mode of learning was for different types of students. Dr. Lafreniere answered that he does not start with any assumptions of differences; he said he makes every effort to meet all of his students where they are and help them overcome challenges and anxieties to achieve success.

Start to Finish (SSTF) Program Update

IEVPP Sayrs updated the committee on OHIO's participation in a multi-institutional partnership with the Ohio Department of Higher Education to implement a \$2.1 million federal Strong Start to Finish grant (*refer to Tab 15 of the June, 2018 agenda*). She said the purpose of this grant is to support college completion while also addressing attainment gaps for historically underserved populations. She noted that Ohio's was one of only four grants awarded nationwide in a highly competitive process. A statewide kickoff meeting was held May 2; the next statewide event will be a networking conference in October.

Trustee Scholl asked whether OHIO was the only four-year institution in the state's partnership. IEVPP Sayrs replied that there are 11 other 4-year institutions, as well as 18 community colleges, participating in Ohio's grant.

Consent Resolution: Submittal of Completion Plan Update 2018

IEVPP Sayrs introduced a consent resolution to adopt the Ohio University Completion Plan Update 2018 (*refer to Tab 16 of June, 2018 agenda*). She noted that the original plan was submitted to the Ohio Board of Regents in 2014, and that the enabling state legislation requires updates be submitted at least every two years. The first update was submitted in 2016.

Trustee Scholl moved, and Trustee Coleman seconded, that the committee move the resolution to the consent agenda for action by the full Board. The motion passed unanimously.

Commercialization Pathway Policy

IEVPP Sayrs informed the Committee that in accordance with Ohio Revised Code 3345.45-C1/2, OHIO's Faculty Senate has approved the adoption of a university-level pathway that includes commercialization as a consideration for faculty promotion and tenure decisions (*refer to Tab 17 of the June, 2018 agenda*). The new pathway has been incorporated into OHIO's Faculty Handbook.

Regional Compacts

IEVPP Sayrs said that in accordance with Ohio Revised Code Section 3345.59, OHIO has entered into a regional compact to increase access, affordability, and efficiencies among public colleges and universities (*refer to Tab 18 of the June, 2018 agenda*). The other Southeast Ohio regional partners include Belmont College, Eastern Gateway Community College, Hocking College, Rio Grande Community College, Washington State Community College, Zane State College, and Shawnee State University.

Committee Chair Cooper asked whether an agreement has been finalized. President Nellis replied that the written agreement included in the agenda materials has been signed by all but one partner institution, and the final signature should be in place by the June 30 deadline. He added that OHIO, as one of the two universities in the partnership, is a co-leader of the compact along with one of the community colleges.

Trustee Scholl asked whether the compact involves meeting a required dollar amount for efficiencies. IEVPP Sayrs responded that it does not.

Consent Resolutions, New Programs

IEVPP Sayrs introduced consent resolutions for the adoption of four new programs and name changes for three existing program.

New programs:

- Master of Science in Nursing – Psychiatric Mental Health Nurse Practitioner track
- Master of Science in Management
- Bachelor of Applied Human and Consumer Sciences degree in Human Services
- Interdisciplinary Arts Bachelor of Fine Arts

Name changes:

- Nurse Administrator program: change to Nurse Leader program
- Master of Science in Business Analytics: change to Master of Business Analytics
- Dept. of Mgt. Information Systems: change to Dept. of Analytics and Information Systems

Having no questions about the new programs or name changes, the committee took action on all of them as one. Trustee Goodman moved, and Trustee Coleman seconded, to keep all of the consent resolutions to the consent agenda for action by the full Board. The motion passed unanimously.

Consent Resolution: Program Reviews

IEVPP Sayrs presented consent resolutions for the acceptance of six program reviews, for the following programs:

College of Arts and Sciences

- Economics
- Geological Sciences
- Sociology and Anthropology
- Women's, Gender, and Sexuality Studies

University College

- Criminal Justice
- Aerospace Studies (Air Force ROTC)

There were no questions about any of the program reviews.

Trustee Goodman moved, and Trustee Coleman seconded, to keep all six resolutions on the consent agenda for action by the full Board of Trustees. The motion passed unanimously.

There being no further business, Committee Chair Cooper adjourned the meeting at 12:35 pm.



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Ohio University Board of Trustees
Audit and Risk Management Committee Meeting
Thursday, June 21, 2018
Ohio University Chillicothe – Bennett Hall Room 110

Present: Audit and Risk Management Committee Chair Diane Smullen; Trustees Steve Casciani, Peggy Viehweger; National Trustee David Pidwell; Student Trustee Faith Voinovich and President Duane Nellis.

Audit and Risk Management Committee Chair Smullen called the meeting to order at 5:16 p.m.

FY 2018 External Audit Update

Chief Audit Executive Jeff Davis provided the Audit Committee with an update on the status of the FY18 audit. Plante Moran was unable to attend the meeting. There were no audit results to report as a result of their interim audit work. The audit is progressing as expected and they will be back on campus to complete the audit prior to the October 15th deadline.

FY18 Audit Plan Status

Jeff Davis, Chief Audit Executive summarized the FY18 audit plan completion. The audit of Health Sciences and Professions was recently completed and the report issued. The audits for Arts and Sciences and University Advancement have also been completed with the final reports to be issued in the next few weeks. The audit of the Campus Involvement Center and Research have been started.

FY19 Audit Plan Resolution

Mr. Davis discussed the proposed FY19 audit plan. The plan includes six audits. Trustee Dave Scholl made a motion to approve a resolution accepting the annual audit plan. The motion was seconded by Trustee Peggy Viehweger. Vote was unanimous. Mr. Davis also discussed additional audit activity that will take place in FY19. Board Chair Dave Scholl asked if the staff size was adequate. Mr. Davis replied that based on benchmarking of peer universities in the state, the staff size is comparable.

Cash Collections Update

Jeff Davis, Chief Audit Executive, presented a cash collections update. Cash collections have been discussed in prior committee meetings and updates requested by the committee. Ms. Deb Shaffer, the VP for Finance and Administration, has established a cash committee to review University cash collection procedures. The committee has met several times since January 2018 to discuss cash collections. National Trustee David Pidwell added that we should continue to move towards a cashless campus as a matter of policy.

GLBA

Mr. Davis provided information on the Gramm-Leach-Bliley Act (GLBA). GLBA requires higher education institutions to safeguard sensitive information. The safeguard rule isn't currently tested as part of the federal compliance audit performed by our external auditor, Plante Moran. We expect this to be included beginning with the FY19 audit. Ohio University will be required to designate an Information Security Officer, assess risks to confidential information, implement a security program, oversee vendor relationships and perform an ongoing evaluation of the security program. Board Chair Scholl asked whether GLBA was cyber security focused. Chief Information Officer Craig Bantz responded affirmatively and stated that IT is working on implementing NIST controls to address GLBA, as well as PCI, HIPAA, etc.

Summary of the Audit Process

Mr. Davis provided a brief summary of the audit process because there are new members of the audit committee.

Audit Committee and Internal Audit Charters

Mr. Davis briefly discussed the two charters that govern the internal audit operation. They are the Audit Committee Charter and the Internal Audit Charter. Mr. Davis will bring a resolution to the committee in August to formally change the committee name in the charter to Audit and Risk Management Committee.

Unresolved Recommendations

Mr. Davis provided the committee with an update on the process related to tracking recommendations issued by Internal Audit and the current status of recommendations.

Other Questions/Comments

President Nellis inquired about the season ticket tax changes to ensure that was being addressed. Mr. Davis stated that the Foundation office is aware of the changes and addressing it. President Nellis also inquired about research servers and how that information is protected. CIO Craig Bantz and Senior Auditor Bruce Tong addressed his concerns.

Alumni Representative Teplitzky asked whether University employees sign confidentiality agreements. His question was in light of the Federal Trade Secrets Act and required whistle blowing language. Mr. Davis stated that his office and some areas in research signed confidentiality statements however they were not widely used across the University.

Board Chair Scholl inquired about Enterprise Risk Management processes. Mr. Davis provided a history of the Risk Council and previous heat maps. Mr. Davis will share the most recent map with the committee. Board Chair Scholl and Trustee Cooper both felt that it was very important for that process to get started back up.

There was no unfinished business.

Audit Committee Chair Smullen adjourned the Audit Committee meeting at 5:59 pm.

Ohio University Board of Trustees

Governance and Compensation Committee

Minutes

Friday, June 22, 2018

Committee members present were Committee Chair Goodman; Trustees Cooper and Sheil; Student Trustee McClain; President Nellis; Vice President for Finance and Administration Deborah Shaffer; Secretary to the Board David Moore and General Counsel John Biancamano.

The meeting was called to order at 10:05 AM.

1. Election of the Treasurer

Committee Chair Goodman moved to recommend the forwarding to the Full-Board the resolution, under tab 34 of the June, 2018 agenda, regarding the election of Vice President for Finance and Administration Deborah Shaffer to serve as Treasurer for the 2018-19 fiscal year, with the recommendation that the board approve the same. The motion was seconded by Trustee Sheil. Motion passed by unanimous vote.

2. Election of the Secretary to the Board

Committee Chair Goodman moved to recommend the forwarding to the Full-Board the resolution, under tab 35 of the June, 2018 agenda, regarding the election of David Moore to serve as Secretary to the Board for the 2018-19 fiscal year, with the recommendation that the board approve the same. The motion was seconded by Trustee Sheil. Motion passed by unanimous vote.

3. Amendments to Constitution and Bylaws of the Administrative Senate

Committee Chair Goodman moved to recommend the forwarding to the Full-Board the resolution, under tab 36 of the June, 2018 agenda, regarding the Amendments to the Constitution and Bylaws of the Administrative Senate, attached as Exhibit A in the June, 2018 Agenda, with the recommendation that the board approve the same. The motion was seconded by Trustee Sheil. Motion passed by unanimous vote. Motion passed by unanimous vote.

4. Amendments to the Constitution and Bylaws of the Student Senate

Student Senate President Landon Lama presented proposed amendments to the Constitution and Bylaws of the Student Senate as set forth in tab 37 of the June 2018 agenda. Committee Chair Goodman expressed concerns about the scope of some provisions in the Student Bill of Rights. Committee Chair Goodman also pointed out ambiguities in new language in the proposed amendments. He recommended that the Student Senate work with the Office of Student Affairs to address the Committee's concerns and that the item be removed from the Board's agenda. Without objection, the Committee Chair's recommendation was approved by the Committee.

The Committee adjourned at 10:35 AM.



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Ohio University Board of Trustees

Resources, Facilities and Affordability Committee Meeting

June 21, 2018

Committee Chair Peggy Viehweger called the meeting to order. Committee members present included Trustee Steve Casciani, Trustee Diane Smullen, Student Trustee Faith Voinovich, National Trustee David Pidwell, Alumni Representative Ronald Teplitsky, Faculty Representative Susan Williams, and President Duane Nellis. Other board members present included Chair Dave Scholl, Vice Chair Janelle Coleman, Trustee Cary Cooper, Trustee N. Victor Goodman, Trustee Eileen Sheil, National Trustee David Pidwell, and Student Trustee Austin McClain.

● **Resolution, FY19 University Budget**

Vice President for Finance and Administration Deb Shaffer reminded the Trustees that the annual budget process spans the academic year and involves input from and consultation with each facet of the University's shared governance model. Many of the planning assumptions and details reviewed with the Trustees at both their March meeting and the May 14 retreat are unchanged. VP Shaffer reviewed the major revenue and expenditure categories, trend lines over the recent past, and the drivers and assumptions that led to the FY19 budgeting for those categories, highlights of which follow:

- State appropriations (SSI) are primarily driven by course and degree completions; the statewide appropriation to universities has remained flat. The FY19 budget assumes a slight growth in SSI due to the new cohort of medical students on the Dublin and Cleveland campuses.
- Following the May 1 admissions deadline, our projected Fall 2018 Athens freshmen class is 3,971, which is less than the planning assumption of 4,144 the colleges used to develop their FY19 Budget, and less than the Fall 2017 class of 4,045.
 - The FY19 operating budget presented reflects the use of \$1.3M from the Strategic Opportunity Reserve (SOR) to offset the projected net tuition revenue loss attributed to the enrollment shortfall. This \$1.3M loss is inclusive of changes to financial aid and the mix of resident/non-resident students

Other enrollment and tuition highlights include:

- eLearning, Graduate and HCOM enrollments are trending as planned
- Tuition discount rates have shown increase over the past several years with more aid budgeted and awarded annually; however, our rate, projected to be 24.6% for FY19, is still among the lowest in the state
- VP Shaffer made a point of noting that while the FY19 budget to be approved reflects the lower enrollments of 3,971, the multi-year budget planning for FY20-FY22 is still based on 4,144 new freshmen enrollments
 - Planning for future enrollments and financial aid will be important discussion topics on campus and for the board throughout FY19 – determining the ‘right’ number of students for future budgeting
- Compensation includes a 1.5% raise pool for FY19; following 0% raise pool in FY18, the FY19 raise pool was deemed a funding priority to attract and retain talent
 - In accordance with the 2011 DOE resolution agreement the 2017 biennial equity review was conducted; the next biennial equity review planning and RFP issuance will commence in the coming months
- Benefits increases follow the guiding principles to hold the university share of annual health care increases to 5% and avoid incurrence of the ‘cadillac tax’ outlined in the ACA
 - Past favorable health benefit experience has allowed use of excess reserves for FY19 to offset 50% of the University’s 5% share of the budgeted cost increases
 - The favorable experience is being analyzed as to how it correlates to the University’s wellness initiatives and whether future experience projections could be revised downward / favorably
- Strategic Opportunity Reserve (SOR) – the reserve is supported by earmarked funding streams and used for strategic initiatives and as a buffer against in-year variability; funds are not to be spent before earned
 - The recent past usage of SOR has included some bridge funding to operating units allowing time for new revenue / cost reduction plans to be realized; the other actual and planned uses have been to SOR’s strategic purpose; e.g. funding for President Nellis’ Presidential Priority & Strategic Pathways is a SOR set aside
 - VP Shaffer specifically mentioned the Muskingham Recreation Center (MRC) line item in the SOR and provided some background on the current status of the MRC and its inclusion on the SOR
 - The original four member deal structure was put in place based on a forecasted profitable business model; that initial business model has been impacted by new competition; loan guaranties backed by Ohio University are in jeopardy of being triggered which has resulted in the SOR allocations for FY18-21; the investment of SOR funding is seen as an avenue to return the center to profitability

- Restructuring MRC governance and placing the University as the sole member is being recommended to protect the University's investment through ensuring the entity's continued viability
 - The University is proposing to engage a management services partner to focus on family programming and to leverage and incorporate our academic programs to engage in community research, rural health and wellness initiatives, and provide internship opportunities
 - A resolution to enter into the an agreement and establish an affiliated entity will be presented at the conclusion of the Budget presentation
- Administrative and Academic targets to close the FY19 budget gap included the 2nd year of the FY18-FY20 Administrative restructuring plan; that plan results in an overall 3-year, 5.2% reduction in Administrative budgets (7% excluding Information Technology and Diversity and Inclusion)
 - Academic unit reduction targets were established by the EVPP and Deans to achieve an overall 5.2% reduction of total academic budgets
 - Faculty Senate had passed a resolution requesting leadership to impact academic units in the same proportion; the basis for the 5.2% target
 - Individual college and unit reductions were based on evaluations of college strategic plans and impacts on student success, academic quality and growth opportunities
- Future Outlook FY19-FY22
 - FY19's \$17.0M use of reserves to arrive at a balanced budget includes \$7.1M to the Athens Colleges and Schools as a bridge as plans for reductions in expense or growth in revenues are executed and realized; all revenue growth plans must be measurable and will be used to evaluate success of the initiatives and colleges will be accountable to report progress to the Provost
 - Use of the SOR to fund the structural challenges of RHE and the Athens campus enrollment issues will be a continuing conversation – some of the projected needs may be 'solved' by the conservative budgeting that continues to result in annual net surpluses which bolster reserves. Management will monitor forecasts and take appropriate actions to continue progress toward a sustainable financial future
- VP Shaffer indicated that the University is in a healthy balance sheet position with its current reserve levels and assured the board that the reserves and impacts of funding, debt levels and operations are evaluated as part of the annual and long-term planning

Trustee Scholl made a motion to recommend approval of the FY19 University Budget Approval resolution to the full board; Trustee Coleman provided a second; the motion was unanimously approved.

VP Shaffer shared minor FY19 tuition and fee adjustments to those previously approved by the board:

- 1 program was excluded from the RHE Guarantee based on ODHE criteria
- 2 changes to the RHE tuition fee table due to simple math errors
- \$1-\$3/credit hour fee differences to the HCOM fee tables due to credit hour rate compounding

General Counsel John Biancamano shared a draft version of an MRC resolution authorizing changes to the center's governance structure to enhance its long-term financial viability while enabling the University to expand its teaching, research and service activities to the region. VP Shaffer indicated that this restructuring will involve negotiation with the other three members as well as the lending parties and it is hoped that the new structure can be substantially agreed to by the August Trustee meeting.

Trustee Scholl made a motion to recommend approval of the Muskingham Recreation Center resolution to the full board; Trustee Coleman provided a second; the motion was unanimously approved.

- **Resolution, FY19 Fees Approval**

No further discussion.

Trustee Casciani made a motion to recommend approval of the FY19 Other Fees Approval resolution, including Exhibits A, to the full board; Trustee Coleman provided a second; the motion was unanimously approved.

- **FY19 Annual Capital Improvement Plan (CIP)**

VP Shaffer introduced the FY19 CIP discussion and indicated that a stand-alone FY19 CIP is not being brought forward for approval at this time. The FY19 framework was approved by the Board as part of the FY19-FY24 Six-Year CIP, but leadership is still analyzing the FY19 capital needs, funding and debt impacts. Associate Vice President University Planning

Shawna Bolin discussed the planning processes that have led to the plan currently being reviewed.

Projects are being prioritized based on current funding availability and other factors arising from in depth study results and operating budgets. The College of Fine Arts (CoFA) study has identified additional capital funding needs to be prioritized within the university CIP. The five core CoFA buildings present significant challenges and are among the most aged. A strategy for investment in 'must-do' projects has been developed and is resulting in reprioritization of CoFA projects to more current capital plans.

VP Shaffer shared the plan to use internal labor for painting and masonry work across campus to manage and attack significant deferred maintenance in those areas. A resolution is included with the materials for Board approval of the use of Century Bond funds to fund two painters and two masons and cover all respective project cost for the identified deferred and preventative maintenance projects.

AVP Bolin summarized the impact of the current capital planning analysis on projects being cancelled, postponed, accelerated or changed in some way. As previously stated, an FY19 CIP is not being presented for approval, but each project planned to move forward in FY19 was part of the FY19-FY24 Six-Year plan previously approved. Metrics related to project impacts on deferred maintenance (DM) backlog are being quantified and tracked to show the improvements in DM / gross square foot.

VP Shaffer reviewed the current debt portfolio and the schedule of future debt service. The cash flows being analyzed consider past year results, future year projections, the impact of the capital project timing and needs, and uses of reserves. Capital spending on projects slowed in FY18 allowing for a one year delay in the next \$125M of debt followed by \$75M two years later to fund the CIP. The potential use of reserves to fund future operating deficits, shown on the SOR analysis as "structural challenges", coupled with executing the capital plan as currently prioritized reflects a need for cash flow which results in dipping too deep into the University's reserves. Timing and spending decisions are critically important for today and in the future as prioritization is being analyzed against programmatic needs.

The trustees were appreciative of the analysis and thoughtfulness going into the work on the FY19 capital project planning. In lieu of an approved FY19 CIP, projects exceeding \$500K will be brought to the Board for approval. The impacts of future plans for debt levels, capital spend and operating results on SB6 ratios are also being modeled throughout the planning process.

- **Resolution, FY19 Century Bond Allocation**

No further discussion.

Trustee Scholl made a motion to recommend approval of the FY19 Century Bond Allocation resolution to the full board; Trustee Smullen provided a second; the motion was unanimously approved.

- **Consent, Capital Projects**

AVP Architecture, Design and Construction, Greg Robertson provided details for three capital projects previously presented to the Board which require additional action – Chemistry Building spending authorization for the \$36.4M remaining approved budget; a shift of \$0.9M from the Russ Opportunity Center (ROC) approved budget to the HCOM Utilities Phase I project to fund utility projects for the ROC to be accomplished in tandem with the HCOM project; and an additional \$725K to fund the second phase of masonry repairs on James Hall for the remainder of the building. Three first-time projects for which design and construction approval is being requested included – Convocation Center 3rd Floor Restrooms, Facility Site Improvements-HCOM Phase I, and Athens Campus Roadway Mill and Overlay. AVP Robertson concluded with several highlights of the summer construction activity scheduled on the Athens campus.

Trustee Scholl made a motion recommend the Capital Projects resolution be retained on the Consent Agenda; Trustee Smullen provided a second; the motion was unanimously approved.

- **Consent Resolution, HCOM Matching Quasi-Endowment**

VP Shaffer discussed the request to expand the Heritage College of Medicine Scholarship Match Program by \$1.5M for a total of \$2.5M in match funds available for qualifying endowed scholarships. The Scholarship Match Program was established by the College and approved by the Board in January, 2017 with the original \$1.0M allocation. Due to the success of the program to date, the College has identified an additional \$1.5M to support the program as long as funding is available and donors are interested in participating.

Trustee Coleman made a motion to recommend approval of the Konneker Alumni Center resolution to the full board; Trustee Smullen provided a second; the motion was unanimously approved.

- **Park Place Corridor Strategy**

Vice President Jason Pina and AVP Shawna Bolin provided an update on the future of the Park Place Corridor project. The planning successfully involved many constituencies that travel through the designated area – both university and community citizens and visitors. AVP Bolin noted that the strategy is considered final, shared high-level estimates of phased costs to develop the area, and indicated that project engagement and design could commence once funding is identified and secured. The project could represent an excellent fund raising opportunity and the actual implementation has the added benefit of addressing underground tunnels and utilities deferred maintenance issues along the corridor.

- **Information Items:**

- Financial Update –
- Facility Project & Planning Updates – the information reports for Facility and Planning Projects are shared as part of each Board agenda.

The meeting was adjourned.



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Ohio University Board of Trustees
Executive Committee Meeting - Thursday
Thursday, June 21, 2018
Ohio University, Chillicothe: Bennett Hall

Chair Scholl called the meeting to order at 8:04am

Present: Chair David Scholl; Vice Chair Coleman; Trustees Steve Casciani, Cary Cooper, Victor Goodman, Diane Smullen and Peggy Viehweger; National Trustee David Pidwell; Alumni Representative Ronald Teplitsky; Student Trustees Faith Voinovich and Austin McClain; Secretary David Moore; President M. Duane Nellis; Interim Executive Vice President and Provost Elizabeth Sayrs; Vice President of Finance and Administration Deb Shaffer; General Counsel John Biancamano

Chair Scholl asked for a motion to go into Executive Session to discuss threatened or pending litigation.

Trustee Viehweger made the motion; Trustee Coleman seconded; Chair Scholl called for a roll call vote. The motion passed unanimously at 8:06am.

At 10:09am Chair Scholl asked for a motion to go out of executive session.

Trustee Viehweger made the motion; Trustee Coleman seconded; Chair Scholl called for a roll call vote. The motion passed unanimously.

Chair Scholl adjourned the meeting at 10:16am.



OHIO
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Ohio University Board of Trustees
Executive Committee Meeting - Friday
Friday, June 22, 2018
Ohio University, Chillicothe: Bennett Hall

Chair Scholl called the meeting to order at 9:12 am

Present: Chair David Scholl; Vice Chair Coleman; Trustees Steve Casciani, Cary Cooper, Victor Goodman, Eileen Sheil, Diane Smullen and Peggy Viehweger; National Trustee David Pidwell; Alumni Representative Ronald Teplitsky; Student Trustees Faith Voinovich and Austin McClain; Secretary David Moore; President M. Duane Nellis; Interim Executive Vice President and Provost Elizabeth Sayrs; Vice President of Finance and Administration Deb Shaffer; General Counsel John Biancamano

Chair Scholl asked for a motion to go into Executive Session to consider the employment or compensation of an university official.

Trustee Viehweger made the motion; Trustee Coleman seconded; Chair Scholl called for a roll call vote. The motion passed unanimously at 9:13 am.

At 10:13am Chair Scholl asked for a motion to go out of executive session.

Trustee Viehweger made the motion; Trustee Coleman seconded; Chair Scholl called for a roll call vote. The motion passed unanimously.

Chair Scholl adjourned the meeting at 10:14am.